

Meeting of the

OVERVIEW & SCRUTINY COMMITTEE

Thursday, 23 November 2017 at 6.30 p.m.

SUPPLEMENTAL AGENDA PACK TWO

	PAGE NUMBER	WARD(S) AFFECTED
9.2 Quarter 2 Budget Monitoring	177 - 242	All Wards

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<p>Non-Executive Report of the:</p> <p>Overview and Scrutiny Committee</p> <p>23rd November 2017</p>	 <p>TOWER HAMLETS</p>
<p>Report of: Zena Cooke – Corporate Director of Resources</p>	<p>Classification: Unrestricted</p>
<p>Corporate Budget Monitoring Report Period 6 (September 2017) 2017-18</p>	

Originating Officer(s)	Kevin Miles – Chief Accountant
Wards affected	All

Reasons for Decision

This monitoring report details the financial outturn position of the Council at the end of Quarter 2 for 2017-18 compared to budget, and service performance against targets. This includes the quarter 1 position for the:

- General Fund (GF) Revenue Budget Position
- Housing Revenue Account (HRA) Budget Position
- GF and HRA Capital Programme Performance
- Savings
- Progress delivering Council Growth Priorities, including Mayoral Priority Growth
- Forecast use of Reserves
- S106, CIL and Capital Receipts Income
- Council Tax and Business Rates Income
- Debtors & Creditors
- Treasury Management Activities
- Pension Fund Investments Position

Recommendations:

The Overview and Scrutiny Committee is recommended to:

- Consider and comment on the matters set out in the report.

1. Summary

1.1 This report introduces the monitoring report for Cabinet which details the financial outturn position of the Council at the end of September 2017 (Month 6) compared to budget. The report includes details of;

- General Fund (GF) Revenue Budget Position
- Housing Revenue Account (HRA) Budget Position
- GF and HRA Capital Programme Performance
- Progress delivering 2017-18 Savings
- Progress delivering Council Growth Priorities, including Mayoral Priority Growth
- Forecast use of Reserves
- S106, CIL and Capital Receipts Income
- Council Tax and Business Rates Income
- Debtors & Creditors
- Treasury Management Activities
- Pension Fund Investments Position

This report is due to be presented to Cabinet on 28th November 2017.

2. ALTERNATIVE OPTIONS

2.1 This is an information item only

3. COMMENTS OF THE CHIEF FINANCIAL OFFICER

3.1 The comments of the Chief Financial Officer can be found under section 8 of the attached report to Cabinet. This details the Financial Regulations and the responsibility of senior managers to spend within budgets.

4 LEGAL COMMENTS

4.1 The Council is required by section 9F of the Local Government Act 2000 to have an Overview and Scrutiny Committee and to have executive arrangements that ensure the committee has specified powers.

4.2 Consistent with this obligation, Article 6 of the Council's Constitution provides that the Overview and Scrutiny Committee may review and scrutinise the performance of the Council in relation to its policy objectives and performance

targets. The provision of quarterly performance information is consistent with this function.

5. ONE TOWER HAMLETS CONSIDERATIONS

Considerations dealing with the delivery of the One Tower Hamlets theme are included within the attached report.

6. BEST VALUE (BV) IMPLICATIONS

Efficiencies for 2017/18 are incorporated within the estimated forecast outturn

7. SUSTAINABLE ACTION FOR A GREENER ENVIRONMENT

Considerations dealing with the delivery of the 'Sustainability for a Greener Environment' theme are included within the attached report

8. RISK MANAGEMENT IMPLICATIONS

Risk Management implications are detailed within the attached report.

9. CRIME AND DISORDER REDUCTION IMPLICATIONS

There are no specific crime and disorder reduction implications in the attached report.

Linked Report

- **Corporate Budget Monitoring Report Period 6 (September 2017) 2017-18**


Appendices

None

Local Government Act, 1972 Section 100D (As amended)

List of "Background Papers" used in the preparation of this report.

No Background papers were used in the preparation of this report.

Cabinet 28th November 2017	 TOWER HAMLETS
Report of: Zena Cooke – Corporate Director of Resources	Classification: Unrestricted
Corporate Budget Monitoring Report Period 6 (September 2017) 2017-18	

Lead Member	Cllr Edgar, Cabinet Member for Resources
Originating Officer(s)	Kevin Miles , Chief Accountant
Wards affected	All Wards
Key Decision?	No

Executive Summary

In February 2017 the Council agreed a General Fund (GF) revenue budget of £338.9m and a Capital programme of £216.2m (GF £103.1m, £113.1m Housing Revenue Account (HRA) for 2017-18). This report details the projected outturn position for 2017-18 based on information as at the end of Period 6 (September 2017). The report includes details of:-

- General Fund (GF) Revenue Budget Position
- Housing Revenue Account (HRA) Budget Position
- GF and HRA Capital Programme Performance
- Progress delivering 2017-18 Savings
- Progress delivering Council Growth Priorities, including Mayoral Priority Growth
- Forecast use of Reserves
- S106, CIL and Capital Receipts Income
- Council Tax and Business Rates Income
- Debtors & Creditors
- Treasury Management Activities
- Pension Fund Investments Position

The Medium Term Financial Plan (MTFP) assumed in 2017-18 there would be a small contribution of £0.5m to the Council's General Fund reserves.

Currently the General Fund forecast outturn is projecting an **underspend of £1.4m** after the application of reserves and corporate contingency (see paragraph 5). The HRA is projecting an **underspend of £0.4m**.

There are significant pressures in Children's Services which is currently projecting a large overspend, much of this is attributable to social care. Similar concerns in Health, Adults and Community have been largely mitigated with the application of the Improved Better Care Fund and new Adult Social Care grants. There is also an overspend in the Resources Directorate which is largely due to the costs of the contact centre, administration of the Housing benefit function. .

The Place directorate is forecasting a overspend position. This is predominantly where budgeted savings are not being made. Other areas of potential overspend are the subject to the application of earmarked reserves.

Corporate costs and capital financing (including the corporate contingency) is currently showing a £16.0m underspend which will be used, alongside approved earmarked reserves, to offset unplanned pressures.

The MTFS outlined for 2017-18 approved savings of £20.4m in order to deliver a balanced budget. An additional £5.7m relating to slippage from previous years must also be achieved.

The following items are potential risks to the budget, and Corporate Directors and Business Partners are working to mitigate these reduce the risk of overspending.

- Social Care Costs
- Ofsted Outcomes
- Savings Delivery

Recommendations:

The Mayor in Cabinet is recommended to:

1. Note the Council's forecast outturn position against Revenue and HRA budgets agreed for 2017-18, based on information as at the end of September as detailed in Sections 3-7.
2. Note the summary savings position.
3. Endorse Management action to achieve savings.
4. Note the position on the Mayoral Priority Budget

1. ALTERNATIVE OPTIONS

- 1.1. The regular reporting of Revenue and Capital Budget Monitoring information provides detailed financial information to members, senior officers and other interested parties on the financial performance of the Council. It sets out the key variances being reported by budget holders and the management action being implemented to address the identified issues.
- 1.2. Further information across the Council's key financial activities is also included to ensure that CLT and Members have a full picture to inform their consideration of any financial decisions set out in this report and also their broader understanding of the Council's financial context when considering reports at the various Council Committees.
- 1.3. Set alongside relevant performance information it also informs decision making to ensure that Members' priorities are delivered within the agreed budget provision.
- 1.4. It is important that issues are addressed to remain within the approved budget provision or where they cannot be contained by individual service management action, alternative proposals are developed and solutions proposed which address the financial impact; CLT and Members have a key role in approving such actions as they represent changes to the budget originally set and approved by them.

2. REASONS FOR THE DECISIONS

- 2.1. The Council could choose to monitor its budgetary performance against an alternative timeframe but it is considered that the reporting schedule provides the appropriate balance to allow strategic oversight of the budget by members and to manage the Council's exposure to financial risk. More frequent monitoring is undertaken by officers and considered by individual service Directors and the Council's Corporate Leadership Team (CLT) including approval of management action.
- 2.2. To the extent that there are options for managing the issues identified these are highlighted in the report in order to ensure that members have a full picture of the issues and proposed solutions as part of their decision making.

3. DETAILS OF REPORT

3.1. General Fund Revenue Budget Position

2016-17 Outturn position

- 3.1.1. The final outturn position for 2016-17 was reported to Cabinet in July, this showed a net underspend of £0.7m. Although Children's Services and Health, Adults and Community Directorates showed significant overspends (mainly around social care), this was offset by corporate underspends due to growth and inflation not being required, the councils contingency and lower than expected capital financing costs.

3.1.2. In total there was a net drawdown of £5.5m from the Council's reserves. A small number of earmarked reserves were also created to support Transformation and other Council priorities. Reserves were established to support the new Civic Centre and the Council's IT Strategy. At the 31 March 2017 the General Fund reserve was £31.7m which was in line with the MTFS.

2017-18 Budget Position

3.1.3. The overall revised revenue budget is currently £345.9m, which is an increase of £7m from the £338.9m originally approved by the Council in February as part of the Medium Term Financial Strategy (MTFS) for the period 2017 – 2020. This increase was wholly due to funding from the Improved Better Care Fund.

3.1.4. The General Fund forecast outturn for Period 6 is currently showing an underspend of £1.4m after the application of approved growth and reserves. The forecast position for the Housing Revenue Account (HRA) is a surplus of £0.4m.

3.1.5. Section 4 onwards provides the further detail supporting the Council's overall financial performance in 2017-18.

Table 1 – Summary – Corporate Monitoring Position Period 6 – September 2017

Directorate	Governance	Health, Adults & Community	Children's Services (General Fund)	Place	Resources	Corporate Costs	General Fund	Children's Services (DSG)	HRA	Total
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Revised Budget	12,751	139,506	103,462	63,283	24,747	2,164	345,913	(148)	12,014	357,779
Pending Adjustments							0			0
Budget to Date	6,402	69,743	51,805	21,337	12,373	1,082	162,742	0	(26,176)	136,566
Actual	7,277	56,406	54,505	26,968	16,061	8,180	169,398	89,082	(26,922)	231,558
Forecast Outturn Position	13,401	139,664	113,343	65,948	25,958	(13,826)	344,488	1,019	11,614	357,121
Outturn Variance	650	158	9,881	2,665	1,211	(15,990)	(1,425)	1,167	(400)	
Cause of Variance:										
Earmarked Reserves	0	0	0	1,939	46		1,985	0		1,985
Savings not achieved - Directorate	459	3,856	320		250		4,885			4,885
Savings - Cross Directorate						(1,539)	(1,539)			(1,539)
Corporate Provision						3,500	3,500			3,500
Impact on General Reserves	191	(3,698)	9,561	726	916	(17,951)	(10,256)	1,167	(400)	(9,489)
Total Variance	650	158	9,881	2,665	1,211	(15,990)	(1,425)	1,167	(400)	

4. DIRECTORATE POSITION

4.1. Governance – Overspend £0.650m

4.1.1. The Governance directorate has a net General Fund budget of £12.8m in 2017-18. As at month 6, the directorate is forecasting an overspend of £0.650m which is associated with the Registrars Service and Corporate Strategy and Equalities. Key pressures are;

- Registrars; the service income targets £200k established as a result of previous years' savings are proving challenging to achieve. The service was unable to achieve those income targets and in 2016-17 the overspend (£138k) was mitigated through directorate underspends which are unlikely to re-occur in 2017-18. The service is reviewing options for reducing costs during the second half of this year to reduce the level of overspend in 2017/18 and proposing increases in fees and charges from next year through the fees and charges report as additional measures to help mitigate this budget pressure in the longer term.
- Corporate Strategy and Equalities; there is a risk that the Strategy, Policy & Performance (SPP), proposal to deliver savings of £0.6m in 2017-18 through the centralisation and consolidation of SPP functions is progressing however early indications are that the full savings target is unlikely to be achieved this year- thus there is a risk of c.£450k overspend (one off) in 2017-18 that will need to be managed

4.1.2. There is also the potential that demand led pressures within legal services could lead to budget pressures within the service particularly as a result of the impact of the OFSTED inspection and the consequent actions being taken. This is being reviewed to ascertain if this is a true growth in service demand or a time limited position as a result of needing to deal with a backlog of cases. All other services within the Governance Directorate are currently forecasting a balanced position.

4.2. Children's Services – Overspend £10.8m (£9.7m – General Fund).

4.2.1. The Children's Service directorate has an approved budget of £103.6m, against this it is forecasting an overspend of £10.8m, of which £9.7m relates to the General Fund. The remaining £1.1m relates to Dedicated Schools Grant (DSG).

4.2.2. **Children's Social Care** is currently forecasting an overspend of £5.9m against a budget of £48.7m. It should be noted that this reflects the national picture, as 75% of councils nationally are reporting overspends in children's services according to recent research by the LGA. Key pressures are:

- **Staffing (£2.5m):** There are two factors contributing to this overspend:
 - a) Children's Services staffing budgets have an inbuilt 'vacancy factor' which was introduced as a savings initiative in 2013-14. This means that budgets are funded at 6% below establishment cost. In the context of the post Ofsted demand increase and improvement activity it has not been possible to leave

vacant posts uncovered pending recruitment, meaning that the vacancy factor is no longer sustainable. This vacancy factor accounts for approx. £1.2m of the overspend. Additional posts over establishment that have been recruited to meet additional demand.

- b) The use of agency staff to address the immediate staffing need of the service, including providing cover for maternity and long term sickness, is costing £1.7m more than the budget for directly employed staff. The underlying pressure therefore amounts to £2.9m but £0.4m has been offset by delay in recruiting staff to some of the new posts created through our service redesign

Following the 'inadequate' Ofsted rating, the service is experiencing an increase in demand with 15% more children on the caseload, an increase in monthly contacts of 41% and in referrals of 66% since April 2017. Staff turnover has increased which can be attributed to the increased pressure and demotivating effect of the inadequate rating. This is coupled with recruitment issues due to the competitive market for children's social workers, leading to a need for increasing numbers of agency staff to fill meet short term staffing needs. Over a third of social work posts across Children's Social Care are currently covered by agency staff. Growth of £1.597m was agreed in the budget for 2017-18, to fund a new structure which is being implemented from 1st October. **Mitigation/Management action:** To address these issues, our recruitment and retention package has been reviewed to ensure that it is competitive to attract sufficient skilled and experienced staff and we are implementing a recruitment and retention strategy to ensure that sufficient permanent staff will be recruited to reduce the pressure. This will reduce the need for agency staff in the medium term although it is unlikely that this will impact significantly in the current financial year. It is therefore likely that the service will require permanent growth of £1.2m to reverse the vacancy factor. The agency related pressure will ease from 2018-19 as recruitment and retention issues are addressed.

- **Looked After Children (LAC) (£0.7m).** Tower Hamlets has historically had a low number of looked after children. This was recognised in 2016-17 resulting in thresholds for entering care being reviewed, and more children entering the care system. A high proportion of the new entrants to the care system were from older age groups, with high support needs and often needing placement outside the borough or in expensive secure placements costing in the region of £5k per week. This is likely to increase our pressure on LAC placements by an additional £1m for 2017-18 which is not in the current forecast. It is expected that management action, detailed below may mitigate this pressure. In addition, our in house capacity for foster care and residential placements has not been fully utilised due to poor alignment with the needs of our looked after children cohort leading to the use of more expensive external provision. **Mitigation/Management action:** Immediate measures are being taken including better gatekeeping of entry to care to ensure that other options to keep young people at home are used where appropriate. This will reduce the

number of care entries for older children and avoid escalation in the overspend on these budgets. Our sufficiency strategy will ensure that in the medium to long term we develop provision of support options to enable young people to stay at home if this is an appropriate option. It will also ensure that we better use our data to match in house provision to the needs of current and future cohorts of looked after children, reducing the need for more expensive external provision. Over the medium term, a shift in the profile of looked after children towards a younger age group will mean that we avoid the need for higher cost placements, and increase the number of children that we can move to permanence, for example through adoption. This is recognised in the MTFS savings proposal for improving early help (CHI002/17-18.) We expect the forecast pressure for 2017-18 to remain and whilst our strategy will relieve this pressure in future years it is unlikely to significantly impact on the current forecast. This will result in a shift in our LAC profile towards younger children, with lower placement costs and improved chances of permanency through adoption. Work on the sufficiency strategy includes financial modelling to forecast the impact of this shift which is likely to increase costs in the short term but reduce them in the medium to long term. This work will be completed in September to inform financial planning for the next three years.

- **Family support (£0.3m)** Pressure on Section 17, Children in Need, NRPF & Private Fostering. The demand pressures highlighted above in relation to staffing are also impacting on this budget. Private fostering was a specific area for attention in the Ofsted report where significant improvement activity is taking place. This is likely to increase the identification of private fostering arrangements and the need for associated support services. **Mitigation/ Management action:** It is likely that growth will need to be identified in the MTFS for this budget at least in the short term. In the medium to long term, our work to improve the early help offer for children and families will help to manage demand for these services.
- **Family Intervention (£0.9m)** Pressure on SSF (Troubled Families) there are a range of services within this area that continue to run despite a loss of funding. **Mitigation/ Management action:** A restructure of the service will help to reduce this financial pressure from the second half of this financial year. We are also reviewing these services and their impact, within the context of our wider piece of work on early help, which will identify how an improved early help offer can be delivered within our existing budgets. The outcome of this work will be known in October.
- **Leaving Care (£1.5m)** There is an emerging pressure of approximately £1.3m in leaving care, which is currently reported in the forecast. This is associated with the increase in the number of older children coming into care as outlined above. These young people attract the right to leaving care services, and are often challenging to work with needing significant support. This support is being provided in many cases through supported living placements offering support services, and the current cohort includes several children needing out

of borough placements that have to be purchased on a 'spot' basis and are expensive. **Mitigation/ Management action:** Our strategy to improve the edge of care response to older children and prevent them from coming into the care system will impact in future years on the number of young people requiring support as care leavers. There was a pressure on this budget in 2016-17 but apparently was not reported and no growth requested during the last MTFP budget process. It has recently been confirmed that NRPF for Care leavers will be funded corporately from contingencies/reserves. The Service is currently identifying client numbers and costs.

- **Ofsted Improvement Plan.** Following the findings of the Ofsted Report published in April 2017; Children's Services have recently submitted their Ofsted Improvement plan to CLT for consideration. The initial costing exercise suggests that the additional one off cost is estimated at £2.4m over two years. The funding for these one off costs to deliver the improvements will have to be met from Council's reserves with suitable performance targets against them. There will be further work needed to establish the impact on ongoing service costs, which are adding to the pressures within Children's Social Care. Once identified, these pressures will then need to be reflected in the MTFS.

4.2.3 There is currently an overspend of £1.3m forecast against the Children's & Adults Resources budget. Key pressures are:

- **Buildings (£0.3m).** Security on empty buildings is causing a pressure.
- **School redundancies (£0.6m).** The costs of school redundancies cannot be met from DSG and therefore falls as a cost to the General Fund. In the light of current and anticipated reductions in the level of school budgets, schools are undertaking reorganisations which will give rise to some redundancy costs. It is expected that this pressure will be met Corporately.
- **Professional Development Centre (£0.2m)** - Loss of income from University of Cumbria, Agency and Software costs are attributed to this pressure.
- **Information & Support Services (£0.1m)** This pressure is due to the recruitment costs for the Divisional Directors and support for Grenfell. CS Director to discuss if these costs can be met corporately.
- **Tower Hamlets Youth Sports Foundation (YSF).** The impact of the 2016-17 deficit on the Langdon Park School budget has been confirmed at £0.152m and this unbudgeted cost has been met by the Council in 2017-18. A further deficit relating to 2017-18 is anticipated and the Council has procured consultancy support to work with the school and the YSF to quantify this cost and minimise it as far as possible. Staff consultation on closure of the service has now commenced.

4.2.3. **Learning and Achievement Service.** This Service is reporting an overspend of £2.6m (£1.6m General Fund and £1m DSB) against a budget of £85m (£17.2m General Fund and £67.8m DSB). Children's Centres has a savings target of £0.1m on hold pending the early years' service review. Work is ongoing to cost the impact of the reduction in Early Years DSB funding arrangements, which has been halved for 2017-18. Key pressures reported are:

- **Special Educational Needs (SEN) (£1.2m General Fund).** The forecast overspend is on transport for children with special educational needs and disabilities (SEND.) The forecast has increased by £0.4m to reflect the activity. Savings were proposed 2 years ago from operational efficiency in transport, and the budget was reduced accordingly by £350k. Work was completed which identified that changes to driver terms and conditions to implement shift working would be required to implement these savings, but this was not implemented. Demand has also increased, with year on year growth in the number of children getting Education, Health and Care Plans (EHCPs). During 2016-17 a further review of transport provision was completed by an external consultancy that specialises in this area, with the intention of bringing the service into a balanced budget position. This review concluded that significant cost savings could be made if the in house transport service was outsourced, but early informal discussions with members indicated that there was no appetite to implement this. **Mitigation/ Management action:** Some of the other findings from the review are still being implemented, for example better route planning, and these may bring some cost efficiencies but they will not be enough to balance the budget. In the medium to long term, our SEND strategy which is currently in draft form, will address some of this pressure by managing down the demand for transport provision. This will be through better early intervention avoiding the need for formal EHCPs, providing more locally based placements, expansion of some schools where demand currently outstrips supply and collaboration with neighbouring boroughs who may be able to provide more specialist placements closer to pupils' home. In addition, better management of the EHCP process will ensure that the need for transport for individual pupils will be reviewed on a more regular basis
- **School Improvement Secondary (£0.2m).** The service will close by late October with only Home Services and NQTs operating as a traded service.
- **Careers Service (£0.5m).** The Careers service is currently restructuring to make savings and is expected to move to the Place Directorate at the end of this financial year with a balanced budget.
- **Pupil Admissions & Exclusions/Schools Library Service (-£0.2m)** The underspend on this service is due to the reduction in client transport activity
- **Dedicated Schools Grant (DSG): (1.018m)** The reported pressure relates almost entirely to SEND Services. The growing number of children with EHCPs (detailed within the General Fund pressures) is continuing to cause a

budget pressure. In addition, the reassessment of schools funding by the Department of Education (DfE) and reduction in Local Government and other Public Sector Central Government grant funding, are key issues in the DSG budget pressures on these services. Currently unreported within the DSG are potential pressures of approx. £1m in the Early Years' Service.

These are driven by:

1. A delay in implementing the early years restructure, relating to the 2016-17 savings proposal. This presents a one –off pressure of £590k.
2. Use of agency staff in the day nurseries, pending potential outsourcing (to avoid significant TUPE obligations.) If outsourcing goes ahead this overspend of £653k will be reduced in future years.
3. Loss of income due to changes in the early years funding formula and the rules around central retention.
4. Despite funding 12 children's centres in the newly reorganised service, 8 delivery sites were added at the request of members. (£54k)
5. A reduction in funding for nursery schools as a result of changes in the national funding formula, and the provision of temporary funding to these schools to bridge that gap

4.2.4. Youth Services & Commissioning. The service is currently reporting an overspend of £0.933m against a budget of £6.124m.

Youth Service (£0.2m) The Youth service been allocated £300k in 2017-18 from the Mayors Reserve Fund. This is funding £170k total cost of A Team Arts and the remainder for two pilot projects which will go out to procurement once the income has been drawn down.

The £170k Annual Cost of A Team Arts is £99K staffing costs, £61k project costs and £10k for recharges. These amounts are recurring and the service would need to review structures again to accommodate the staffing costs beyond March 2018 unless the base budget is increased. The service has profiled the £199k staffing costs to the end of the year and any additional spend is being profiled monthly as it occurs as an actual, this is partly contributing to the forecast overspend of £200k

A Team Arts sessional workers have also been paid back pay to 2013 for annual rate increases that were not applied at the time, this is not yet showing in youth service actual budgets but may be an additional pressure if allocated to the existing A Team budget code

In addition to the existing projected overspend the youth service restructure implementation has been delayed by six months. Of the £1.8m saving in the medium term financial strategy £1.6m of this was to be achieved from the structure so this represents an additional overspend risk of up to £800k though this is likely to be mitigated somewhat by vacancies.

4.2.5. **Contract Services (£0.7m)** A review of the catering element of contract services has been undertaken and this identified a number of factors which has contributed to the deficit position. Mitigation/ management action: The service is reviewing its processes in relation to use of agency staff which will reduce costs, and considering reducing the use of expensive organic foodstuffs. It should be noted that if implemented, this will result in a downgrading from 'gold' to 'silver' in the Food for Life standard although this will not impact on the nutritional value of meals for school children. However even after these measures are taken, an increase in price will be necessary to balance the budget. There is currently no political cover for this, as the price levels are set annually in the fees and charges report considered by Cabinet in January as part of the budget setting process. Any increase in price, if agreed, would take place from April 2018 resulting in a balanced budget in 2018-19. Following the recent CS restructure, this service will move to the Youth and Commissioning Services Division in P6.

4.3. **Health, Adults and Communities (HAC)**

4.3.1. The latest budget for the directorate is £139.4m and includes the following amounts awarded, as part of the budget process, to cover growth and inflationary pressures;

- Inflation £1.9m
- Ethical Care Charter £1.4m
- Pay inflation £0.2m
- Pension increase £0.6m
- Improved better care fund £7.0 m

4.3.2. As at month 6 the directorate is forecasting a post-adjusted overspend position of £156.6k and the table below provides a summary of the position by service area.

HAC Month 6 Summary Position

	Budget	YTD as @ Month 6	Forecast P 6	Current Variance	Variance from P5
	£000's	£000's	£000's	£000's	£000's
Adults Social Care	90,133	38,973	90,632	499	0
Commissioning & Health	12,623	9,468	12,280	-343	0
Public Health	33,522	5,521	33,522	0	0
Community Safety DAAT and ASB	3,228	2,444	3,228	0	0
HAC Services Total	139,506	56,406	139,662	156	0

- 4.3.3. The forecast for the Improved Better Care Fund allocation is incorporated into the above and as at month 6 includes £3m for specific projects and approx. £4m for the sustainability of adult social care, which is earmarked to ensure that services to adult social care clients are protected from the risk of reducing Health income and potential slippage in savings agreed.
- 4.3.4. **Savings:** The 2017-18 budgets include £7m of savings. This includes £3.3m of unachieved savings from prior years, £3m of 17-18 MTFS savings and £0.7m of savings identified to fund the reduction to the public health grant. The below provides high level details of the savings allocations:

HA&C Savings by Division Summary

	Savings allocations £000's
Adult Social Care (ASC)	4,413.00
Community Safety	1,778.00
Commissioning & Health	161.00
Public Health	678.00
Total Savings	7,030.00

- 4.3.5. Approximately £2.9m of the £7m savings are at risk of slippage and £0.7m, principally historic savings, is unlikely to be delivered and needs to be considered for write off. The impact of this in 2017/18 is being managed through the better care fund to ensure impact on care provision is minimised.
- 4.3.6. **Adult Social Care (ASC)** budget is forecasting an adjusted month 6 position of £499.3k overspend, which is in line with the month 5 overspend and is due to the reallocation of savings from ASC to the Health& Commissioning service area. The main pressure continues to be in the demand led residential and community based care services.
- 4.3.7. There is also a risk in relation to unpaid 2016-17 CCG income. Currently this figure stands at approximately £3.2 million of income is outstanding. Of this approximately £2.7m has been accrued. Should income not be collected, this will create additional budget pressures in 2017-18. Work is underway to review all outstanding debt and to negotiate with the CCG.
- 4.3.8. **Commissioning & Health.** The month 6 position is projecting an underspend position of £342.2k, against a budget of £12.5m. The key drivers for this underspend is the re-provision of supporting people contracts.
- 4.3.9. **Public Health Budget** At month 6 the Public Health Budget continues to project a balanced budget. There is risk associated with the contracts for Primary Care and Sexual Health services as these are demand lead services. Robust monitoring processes are in place to monitor this risk and the division is holding a contingency budget of £225k to offset any budget pressures that emerge in-year.

To the extent that there is an end of year underspend against the Public Health grant this must be retained in an earmarked and ring-fenced reserve

- 4.3.10. **Community Safety Budget** is projected to be balanced at year-end. There is a minor risk around substance misuse as this is a demand lead budget that is funded through Public Health grant, which needs to be viewed in the context of the commentary for the Public Health grant above.

4.4. **Place – Overspend £0.73m**

- 4.4.1. The Place directorate has a revised revenue budget of £63.2m. After adjustments for expenditure approved to be funded from reserves, there is a projected overspend of £0.73m. The directorate has already undertaken management action to deal with the previous variance reported. As new pressures are identified the directorate will continue to review and take appropriate action to mitigate the impact on the budget. Service Area variances and pressures are detailed below.
- 4.4.2. **Growth & Economic Development.** No variance to report. The Mayoral priorities growth funding will be re-profiled to reflect delivery of objectives. The allocation will be dependent on spend for the year.
- 4.4.3. **Housing & Regeneration.** No variance to report. Also includes £0.17m due to the impact of the increased cost of temporary accommodation not contained within the base budget. This will be covered from a drawdown from reserves.
- 4.4.4. The Housing Options Service manages the statutory homelessness obligations of the Council - a significant demand-led activity. Although this element of the service operates with a net 2017-18 budget of £2.0 million, the gross budget is £35.5 million, with the major cost element being the £33.5 million budget for the rent payable to landlords for the supply of temporary accommodation. The main source of income derives from the rents and charges that are levied to customers, with around 87% of the rental income being met through benefits payments.
- 4.4.5. Due to the lack of availability of affordable temporary accommodation, around 85% of all placements are now out of the borough, with around 3% outside London. In order to increase supply and to avoid the high costs of temporary accommodation obtained on the external market, the Council is committed to capital investment to purchase properties to let as temporary accommodation. Over time, significant cost savings should be realised from this initiative – the net revenue costs to the Council of placing applicants in its own units are estimated at £1,400 per annum per property, compared to an equivalent net annual cost of £6,500 for a nightly let obtained on the external market.
- 4.4.6. In terms of managing demand, a range of initiatives are being undertaken. Examples include the service working with the Commissioning Team to develop a new hostels pathway designed to reduce demand for B&B for single homeless applicants and to increase throughput, and a preventing intentional

homelessness protocol which, following a pilot with Poplar Harca, will be rolled out to other providers and private rented sector landlords.

- 4.4.7. The Lettings Policy is designed to stem demand by removing perverse incentives for households to apply as homeless, and the Council has applied a quota for permanent offers of accommodation to try to increase the rate of offers to match or exceed new demand
- 4.4.8. Planning and Building Control Nil variance The unbudgeted Plan Making Team costs will be evidenced and drawn down from reserves.
- 4.4.9. Property and Major Programmes £0.5m. The Corporate Landlord is currently projecting increased cost associated with the condition survey reports that have highlighted immediate repairs requirements in managing the council's assets. A review will be carried out to reprioritise works to address urgent issues.
- 4.4.10. This area contains a number of unbudgeted revenue costs associated with the Whitechapel Civic Centre that total approximately £0.2m, cost relating to the renegotiation of the lease at Mulberry Place £0.05m and costs relating to vacant council premises awaiting disposal, also of approximately £0.2m. Security and energy costs have contributed to overspend in this area in the past. Consideration will be given as part of the 2018-19 budget process to determine how best to provide for these on-going cost commitments in the budget.
- 4.4.11. In the current financial year the additional costs in relation to this service area will be met from the corporate provision set aside to finance the Civic Centre project. Budgetary pressures arising from costs associated with holding other vacant properties that are awaiting disposal will also be met corporately and will be considered in conjunction with the significant levels of capital receipts that these assets will generate when sales are completed.
- 4.4.12. **Public Realm Budget Nil variance.** The forecast outturn is dependent on the budget target adjustment of £0.2m being reinstated following the repayment of the £1m loan provided from Corporate Costs to fund the capital payment for Northumberland Wharf.
- 4.4.13. There still remain a number of risks within the service where one-off mitigations in the budget have been identified to cover the gap in the current year. Going forward these savings will continue to present a level of risk in the budget. This is due to the slippage in lead times for implementation and delivery of some of the savings proposals.
- Deletion of 10 Commercial Waste Tower Hamlet Enforcement Officer (THEO) posts of £0.5m. This MTFS saving will be incorporated within the divisional service restructure. There are currently two vacancies and spinal point drift which achieve a savings of £0.1m in the current year. This is in addition to Streetworks income projected to achieve up to £0.4m.

- The alternative delivery model for the Animal Warden Service which sought to transfer the service to LB of Hackney through a service level agreement, this is being reviewed to determine whether the model is feasible and level of savings of £0.2m achievable.
- Schools Crossing Patrol saving of £0.1m has not been achieved by recharging the schools that use the service. This saving is being mitigated in year through the swapping of general funded costs that can be lawfully funded from the Parking Account which will release funding for the Schools Crossing service. Further work is needed to get to the position where agreement can be put in place with schools to deliver this service.
- In addition there is a one off in year saving of £0.4m to the Street Enforcement and Response Services prior to completion of the antisocial behaviour review and the restructure of the enforcement service. This savings is a one off and can be delivered through a range of actions including management of vacancies and one off additional income.
- The Advertising Income target of £1.2m has identified a budget gap of £0.400m. The expectation is that the digital bus shelter contract will actually deliver part year income. Any gap can be contained within the Service budget envelope.
- The Income generation opportunity from the CCTV network is targeted to achieve revenue of up to £0.400m. The last consultant report received stated that the likelihood of generating this level of income in the current market is optimistic. Further work is required to gauge whether this saving can be achieved with any certainty.
- Parking Services are projecting additional income of £0.5m due to increased bay suspension activity, which can be used to mitigate the CCTV income generation opportunity in the current financial year.
- Additional consultant costs relating to the retendering of the waste disposal contract of £0.1m. These costs were previously funded from reserves.

4.4.14. **Resources £0.2m** Budget gap identified due to unbudgeted senior management and support.

4.4.15. **Progress Delivering Savings**

The position on the overall savings for the directorate is set out in the detailed body of the report against each of the individual service areas. Appendix 2 sets out a total savings of £1.498m to be delivered in 2017-18 whilst identifying that there is still an outstanding savings requirement from 2016-17 of £ 1.2m. Both these totals are accounted for in arriving at the forecast outturn position. The savings reported as a variance for this financial year will be dependent on management action being in place to provide alternative options where saving remain undelivered.

4.5. **Resources Overspend £1.2m**

- 4.5.1. The resources directorate has a net GF budget of £24.7m in 2017-18, including the Idea Stores and Idea Stores Learning budgets that have transferred in from the former CLC directorate and the smarter together budget requirement of £6.0m.
- 4.5.2. After adjusting for expenditure approved to be funded from specific reserves, the overspend risk is expected to be £1.2m and management action is currently being reviewed to address this risk;
- Budget pressure within the customer access service following loss of service - income from Tower Hamlets Homes – £0.6m risk.
 - Council tax/NNDR - risk of up to £200k overspend anticipated due to previous years savings not realised (£100k 2015-16, £50k 2016-17 from additional court cost income). In 2016-17 this was mitigated through other resource directorate underspends, however, with significant new support service savings in 2017-18, this is unlikely to be possible going forward.
- 4.5.3. Housing Benefit - at this time expectations are that overall HB Admin will overspend by £378k as a result of an in year matching subsidy reduction

5. Corporate Costs & Capital Financing - £16.0m Underspend

- 5.1. Corporate cost and Central financing budgets comprise provisions for unforeseen events (contingencies) and Council wide budgets for savings, growth and inflation approved at the time of the MTFS.
- 5.2. Currently the contingency budget can be used to offset unplanned service pressures highlighted above in the directorate sections of the report as well as the unavoidable growth and Mayoral priority expenditure and inflationary costs incurred in the current year.
- 5.3. The approved service pressure growth, inflation and mayoral priority growth still held centrally will be transferred to directorate budgets once evidence has been provided to demonstrate growth has materialised.
- 5.4. The total underspend is explained by;
- 5.5. Income from earmarked reserves of £8.9m to fund ICT, Tackling poverty and Transformation savings projects.
- 5.6. General contingencies of £3.9m unallocated to support unforeseen pressures across services.
- 5.7. Additional contribution of £3.2m from Earmarked reserves will be required to fund the overspend in Place, CHI (DSG) and Resources directorates.

6. Housing Revenue Account (HRA) Revenue Budget Position

- 6.1. As at the end of September 2017, an underspend of £0.4m is projected against the overall Housing Revenue Account budget.
- 6.2. **Dwelling and Non-Dwelling Rents / Tenant and Leaseholder Service Charges: £0.2m underspend**

- 6.3. Rent and Service Charge income is currently projected to exceed budget, showing an estimated income of £0.2m above the full year budget of £90.4 million. This budget is directly affected by movements in dwelling stock numbers, particularly the number of Right to Buy disposals. Completions are slightly below estimated for the first six months of the year, totalling 75 disposals against an estimate of 200 for the year i.e. a projection of 100 in a half year period. This is discussed below.

7. Special Services, Rents, Rates & Taxes: £0.4m underspend

- 7.1. It is currently forecast that there will be an underspend on the energy budget due to prices being lower than was assumed when the budget was set. Expenditure against budget is volatile however, with demand particularly linked to weather conditions over the winter months. Any leaseholder service charge over-recovery that results from actual charges being lower than those included in the estimated bills raised at the start of the financial year will be reflected when the actual service charge adjustments are processed during 2018-19.
- 7.2. In addition to the above two items, there are smaller variances forecast in respect of the repairs and maintenance and supervision and management budgets.
- 7.3. A particular area of potential budget variance relates to the significant Revenue Contribution to Capital Outlay (RCCO) estimate. Although this is currently forecast in line with budget, the HRA estimates assume an RCCO of in excess of £23 million, the majority of which is earmarked to support the use of retained Right to Buy receipts to develop new social housing. The Council is currently holding substantial levels of Right to Buy receipts which must be used for the supply of new housing. Tight time constraints apply to the use of these resources (they must be spent within three years of receipt) and if they are not utilised they must be paid to the Government with significant interest penalties falling on the Council. Capital estimates are in place to meet the expenditure profile required to maximise the use of these resources.

7.4. Retained Right to Buy Receipts

- 7.5. The Government's reinvigoration of the Right to Buy system in April 2012, has led to a significant increase in the number of right to buy applications. Key elements of the policy were the increase of the maximum discount available to tenants and a change to the previous Right to Buy capital receipt pooling arrangements whereby now local authorities can retain receipts for replacement housing – provided they can sign up to an agreement with Government that they will limit the use of the net Right to Buy receipts to 30% of the cost of the replacement. Since April 2017, the maximum RTB discount is £104,900.
- 7.6. The Authority has therefore entered an agreement with the government to allow it to retain a proportion of Right to Buy receipts to be spent on replacement social housing, with the following conditions:
- i. Retained 'one for one' receipts cannot fund more than 30% of total spend
 - ii. Receipts cannot be used in conjunction with funding from the GLA/HCA
 - iii. Receipts must be spent within three years or be returned with interest

iv. Receipts cannot be given to a body in which the local authority has a controlling interest

7.7. Alternatively, the authority may use the receipts to grant fund another body, such as a Registered Provider (RP).

7.8. Right to Sales and Retained Receipts

7.9. Between April 2012 and the end of September 2017 there have been 949 RTB sales, of which 75 disposals have taken place during the current financial year.

7.10. As at the end of the second quarter of 2017/18, the Authority has £95.891 million of 'one for one' retained receipts, the breakdown of which and proposed usage is shown in the table below. Of this £11.591 million was received in the first two quarters of the year.

7.11. Use of Right to Buy Receipts

7.12. The Council has various initiatives in place to use the retained receipts; however it is restricted by the fact that these receipts can only fund 30% of the costs. The remaining 70% therefore has to be financed from other capital resources, and the borrowing constraints within the Housing Revenue Account mean that the Council is currently undertaking initiatives within the General Fund.

7.13. There are strict quarterly deadlines for the use of the receipts, and these must be met in order to avoid having to pay the resources to the DCLG. The fourth column of the table below shows the total spend required by quarter compared with the actual and projected spend in the final column. As can be seen, if the proposed expenditure profile is met, then pressures arise in the third quarter of 2017-18 (ending December 2017). Schemes and initiatives are currently being developed to ensure that these resources are fully utilised, however it must be stressed that it is essential that spend deadlines are complied with and that close monitoring continues to be undertaken.

RIGHT TO BUY ONE FOR ONE RECEIPTS – TOTAL SPEND NEEDED AND DEADLINES

Spend already incurred

Deadline	Quarter Received	1-4-1 Receipts	TOTAL SPEND NEEDED	Poplar Baths & Dame Colet	Buy-backs	RP grant scheme	New-build	Other	Total in Q	CUMULATIVE SPEND (ACTUAL)
		£m	£m	£m	£m	£m	£m	£m	£m	£m
31 Dec 16	Q3 13/14	1.503	5.010	15.18					15.18	15.180
31 Mar 17	Q4 13/14	3.508	16.703		3.51	3.12	2.21	4.19	13.02	28.202
30 Jun 17	Q1 14/15	3.481	28.305		4.53	0.00	0.14	0.01	4.68	32.882
30 Sep 17	Q2 14/15	4.246	42.459		6.18	6.56	0.12	9.41	22.27	55.153

Spend forecast

Deadline	Quarter Received	1-4-1 Receipts	TOTAL SPEND NEEDED	Poplar Baths & Dame Colet	Buy-backs	RP grant scheme	New-build	Other	Total in Q	CUMULATIVE SPEND (FORECAST)
		£m	£m	£m	£m	£m	£m	£m	£m	£m
31 Dec 17	Q3 14/15	7.065	66.007		5.28	0.35	0.50	3.60	9.73	64.883
31 Mar 18	Q4 14/15	6.115	86.389		5.28		2.30	0.40	7.98	72.863
30 Jun 18	Q1 15/16	4.000	99.721				5.38		5.38	78.243
30 Sep 18	Q2 15/16	6.660	121.921				8.16		8.16	86.403
31 Dec 18	Q3 15/16	6.678	144.179				10.87		10.87	97.273
31 Mar 19	Q4 15/16	6.419	165.577			4.73	14.70		19.43	116.703
30 Jun 19	Q1 16/17	9.024	195.656				15.01		15.01	131.713
30 Sep 19	Q2 16/17	10.487	230.612				11.05		11.05	142.763
31 Dec 19	Q3 16/17	9.579	262.541				5.32		5.32	148.083
31 Mar 20	Q4 16/17	5.538	281.000				1.15		1.15	149.233
30 Jun 20	Q1 17/18	5.036	297.788							149.233
30 Sep 20	Q2 17/18	6.555	319.639							149.233
Total		95.891								

7.14. A decision will be made at the end of the financial year about how best to finance the HRA capital programme, at which point it may be considered better for the HRA to use other resources. If not fully required then the resulting underspend in RCCO will carry forward in HRA balances and be earmarked to fund capital in future years.

7.15. It should be noted that in order to address fire safety concerns following the recent fire at Dickenson House on the Avebury Estate, additional resources are being made available to Tower Hamlets Homes (THH) to fund the appointment of extra staff. This funding is being approved via a Mayoral decision. The financial implications will be reflected in future budget monitoring reports and will have the effect of increasing the

revenue management fee payable to THH as well as requiring a re-profiling of the HRA capital programme.

8. Mayoral Priority Growth

8.1. The MTFS agreed on the 22nd February 2017 set aside budget provision for a number of specific mayoral priority projects designed to improve specific outcomes for residents and businesses.

8.2. The range of initiatives included projects that would improve employment opportunities for residents, with particular targeted support vulnerable groups such as young people, care leavers, residents over 50 and women. There are also initiatives to help improve the local environment and tackle poverty within the borough through the Mayors Tackling Poverty fund. The detailed list of projects and progress in delivering the mayoral and strategic priority outcomes is included in Appendix 5.

8.3. A number of schemes such as the ethical care charter and continuing with funding universal free school meals are already underway and directorate budget forecasts reflect this. The remaining projects are being developed and will be reflected in directorate forecasts in due course.

9. Total 2017-18 savings

Directorate	2017-18					
	Savings target £'000	Delivered/ cashed £'000	Forecast savings RAG Green £'000	Forecast savings RAG Amber £'000	Variance - Slippage £'000	Variance - Under / (over) delivery £'000
Health, Adults & Community	7,030	1,398	2,476	998	2,894	662
Children's Services	3,201	110	110	2,216	486	389
Place	2,648	68	1,498	-	950	200
Resources	2,293	1,175	1,253	761	200	79
Governance	759	-	-	300	300	159
All	10,169	1,915	7,669	3,289	1,621	(2,410)
Total	26,100	4,666	13,006	7,564	6,451	(921)

9.1. Total target for 2017-18 is £26.1m (£20.4m relates to approved savings as part of the 2017-18 budget setting process, and £5.7m as a result of previous year savings not delivered)

- £13m is highlighted green indicating a higher level of confidence that savings are on track to be delivered / being delivered;

- £7.6m is highlighted amber indicating that further work needs to be done, or there is potential that delivery of forecast savings will slip to next year;
- £6.5m is forecast to slip into 2018-19 due to timing issues;
- £1.5m is currently classed as at risk of non-delivery, and there is expected to be over achievement of £2.4m, resulting in a net variance of -£0.9m..

10. **Forecast Use of Reserves**

- 10.1. The Council is required to hold a number of reserves on its Balance Sheet against specific purposes or circumstances.
- 10.2. A small contribution of £0.5m will be made to General Fund if the forecast outturn position remains in line with that expected in the MTFP.
- 10.3. The table below shows a summary of Earmarked reserves requested, pending the approval of the Corporate Director, Resources.

EARMARKED RESERVES	Requested	Approved	Balance (Subject to Approval)	Comment
£'000	£'000	£'000	£'000	
Transformation	25,000	-6,000	19,000	Resources : Smarter Together Programme
ICT / Finance Systems	25,000	-2100	25,000	Resources : ICT Transformation
Replacement Social Housing Reserve	7500		7,500	
Parking Control	3,295		3,295	
Sevices Reserve	7500		7,500	
- Governance			0	
- Health Adults and Communities			0	
- Childrens Services			0	
- Place	-1639		-1,639	
- Resources			0	
Insurance	22,100		22,100	
New Civic Centre	20,800		20,800	
New Homes Bonus	11,600		11,600	
Free School Meals	6,000		6,000	
Mayor's Priority Investment Reserve	10,000	-300	9,700	Place : Mayors Reserve Youth and Connections Service
Risk Reserve	15,000		15,000	
Mainstream Grants	400		400	
Mayor Tackling Poverty	5,000	-1000	4,000	Resources : Mayor Tackling Poverty
Earmarked Reserve Total	159,195	-1,939	-7,000	150,256

- 10.4. A full Summary of projected Reserve movements during the period of the MTFP can be found in Appendix 7.

11. Section 106 and Community Infrastructure Levy (CIL)

Section 106 - Background

- 11.1. Section 106 (S106) Agreements are legal agreements between Local Authorities and developers. They are drafted when it is considered that a development will have a significant impact on the local area that cannot be moderated by means of conditions attached to a planning decision.
- 11.2. The Council's approach to securing planning obligations is set out in the S106 Planning Obligations Supplementary Planning Document (SPD) adopted in 2012. This document formalises that s106 contributions are secured and paid by the developer to the Council. Payments are due at trigger points throughout the lifecycle of a development and are applied to finance expenditure under defined themes including; Affordable Housing, Education, Community & Leisure Facilities, Employment and Enterprise, Health, Sustainable Transport, Environmental Sustainability and Public Realm & Public Open Space.
- 11.3. Once s106 contributions are received, each is required to be spent in line with the funding requirements/themes for which it was initially secured and cannot be spent for any other purpose.

Section 106 Funding by Category

- 11.4. Planning Obligation funding (s106) can be spent on a range of projects and these categories are highlighted in the table below. Currently, projects are developed by the responsible Directorates and approvals are sought in accordance with the Council's Infrastructure Delivery Framework (IDF) that was approved by the Mayor in Cabinet in October 2016. Going forward, this may need further consideration as it would seem sensible to adopt a corporate approach linked to the Council's borough-wide capital strategy in order to form the basis for proposing the projects for decision through the IDF.
- 11.5. As at 30th September 2017, a total of £92.6 million was held in the s106 account. An analysis of the resources held between various categories of project and their status is shown in the table below, including the relevant delivery partners where appropriate.
- 11.6. In addition to the s106 balances listed, interest of £1.2 million has accrued to the account.

Section 106 - Council Projects

Directorate	Area	Balance at 1st April 2017 £,000	Receipts 2017-18 £,000	Balance at 30th Sep 2017 £,000	Allocated £,000	Unallocated £,000
Place	Affordable Housing	3,564	456	4,020	4,020	-
Place	Carbon Offsetting	1,187	542	1,728	1,050	679
Place	Community Facilities	2,660	2	2,662	1,606	1,056
Place	Environment & Public Realm (CLC)	6,718	8	6,726	2,981	3,745
Place	Master Plans and Studies	302	-	302	-	302
Place	Millennium Quarter	966	-	966	519	447
Place	Master Plan Studies	64	-	64	38	27
Place	Transport Infrastructure	4,618	243	4,861	1,832	3,029
Place	Employment & Enterprise	6,100	369	6,469	2,698	3,771
Total		26,179	1,619	27,797	14,742	13,055

Children's	Public Art	466	-	466	42	424
Children's	Community Facilities	766	-	766	217	549
Children's	Education	20,756	3,476	24,232	13,269	10,963
Children's	Leisure	2,447	50	2,496	1,940	556
Children's	Landscape and Open Space	6,436	4,492	10,928	3,886	7,043
Total		30,870	8,019	38,889	19,354	19,535

Resources	Community Facilities	475	9	484	307	177
Total		475	9	484	307	177
Total		57,524	9,646	67,171	34,403	32,768

Section 106 - Projects undertaken with External Delivery Partners

HAC	Health	17,938	1,208	19,146	2,668	16,478
Total		17,938	1,208	19,146	2,668	16,478

External	London Thames Gateway Development Corporation	2,259	2,172	4,431	3,382	1,049
External	Transport for London	1,814	4	1,818	1,719	99
Total		4,073	2,176	6,250	5,101	1,148
Total		22,011	3,384	25,395	7,769	17,626

GRAND TOTAL		79,535	13,031	92,566	42,172	50,394
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Key:

‘Allocated’ – Contributions have been ring-fenced and allocated to a project in accordance with the Infrastructure Delivery Framework.

‘Unallocated’ – Section 106 contributions have been received by the Council but they have not yet been committed towards the funding of a project, although Project Initiation Documents (PIDs) might be in the process of being prepared. Projects being delivered by third parties (e.g. Transport for London or National Health Service partners) require a business case to be submitted prior to a PID being prepared and submitted for consideration by the Infrastructure Delivery Board.

- 11.7. Section 106 resources often come with time constraints and, whilst it is important that these resources are not lost, the prioritisation of projects needs to be seen in the context of the Council’s Capital Strategy. Due to the risk that funding will have to be repaid to developers, with interest, if the time period specified in the Section 106 agreement expires, it is important to ensure that projects continue to be closely monitored and that actions are taken to mitigate any risk that resources will be lost. It is important that a sufficiently broad planning horizon continues to be implemented to reduce the risk of resources being lost but also to avoid the crowding out of other important capital priorities due to funding imperatives.

Community Infrastructure Levy - Background

- 11.8. The Council receives Community Infrastructure Levy funding for most new developments which create net additional floor space or a new dwelling. These resources help to finance the infrastructure required to support the development of the area, with spending decisions being made in accordance with the Council’s Infrastructure Delivery Framework. The Council also collects CIL on behalf of the Mayor of London.

Mayor of London’s CIL (MCIL)

- 11.9. This levy is set by the Mayor of London and is collected by the Council for which a 4% administration fee is retained. The MCIL is passed to Transport for London (TfL) where it is being used to fund Crossrail 1. The Mayor of London has recently completed a consultation into the introduction of MCIL2, with the intention that from April 2019 it will supersede the current arrangements and the associated planning obligation/S.106 charge scheme applicable in central London and the northern part of the Isle of Dogs. MCIL2 will be used to contribute to funding for Crossrail 2.

Tower Hamlets’ CIL (THCIL)

- 11.10. The Council’s CIL charging schedule was introduced in April 2015 and, as at 30th September 2017, the Council had received CIL income totalling £36.1million.

- 11.11. The types of infrastructure projects the Council could wholly or partly spend THCIL on is described in the Council's CIL Regulation 123 List (September 2016) set out below.

CIL Regulation 123 List (September 2016)

Types of strategic infrastructure (including new provision, replacement or improvements to existing infrastructure, operation and maintenance):

- Community facilities
- Electricity supplies to all Council managed markets
- Employment and training facilities
- Energy and sustainability (including waste) infrastructure
- Flood defences
- Health facilities and social care facilities
- Infrastructure dedicated to public safety (for example, wider CCTV coverage)
- Leisure facilities such as sports facilities, libraries and Idea Stores
- Open space, parks and tree planting
- Public art provision
- Public education facilities
- Roads and other transport facilities

The inclusion of a type of infrastructure in the list does not signify a commitment from the Council to wholly or partly fund it through CIL which can only be used to fund the provision, improvement, replacement, operation or maintenance of infrastructure to support the development of the area.

Local Infrastructure Fund (LIF)

- 11.12. CIL Regulation 59A requires that 15% (or 25% where a neighbourhood plan is in place) of CIL collected should be allocated as the 'Neighbourhood Portion' to be spent on Council infrastructure priorities following consultation with local communities where development is taking place.
- 11.13. The Mayor in Cabinet has agreed that 25% of CIL receipts should be allocated as the CIL Neighbourhood Portion across the whole borough, to be entitled the 'Local Infrastructure Fund' (LIF). The Council consulted on LIF from 27th June to 8th August 2017, and the results of this consultation will ultimately inform the allocation of LIF to local projects. Expenditure will be determined as part of the Annual Infrastructure Statement (AIS) which will be considered by the Mayor in Cabinet in November 2017.

Council CIL Spending Proposals

- 11.14. The Council will have clearly set out proposals for the service allocation of CIL funding by the end of 2017. These proposals will be referred to the Mayor in

Cabinet and will be reflective of information provided to officers through comprehensive evidence gathering, analysis and engagement as part of the alignment of the AIS with the requirements of the Capital Strategy.

- 11.15. As outlined above, as at 30th September 2017, the Council had received CIL income totalling £36.1 million. Of these resources, only £136,000 has been allocated to date – towards the financing of an Idea Store Interactive Learning project. Unlike Section 106 funds, CIL resources are not time limited in their use, nor ring-fenced to specific schemes.

Community Infrastructure Levy Resources – 30th September 2017

Balance at 1st April 2017 £,000	Receipts 2017-18 £,000	Balance at 30th June 2017 £,000	Allocated £,000	Unallocated £,000
25,135	11,015	36,139	135	36,004

The CIL regulations allow for up to 5% of these funds to be used to finance the Council's administration of the CIL process.

Conclusion – Section 106 and Community Infrastructure Levy

- 11.16. For both Section 106 and CIL resources, it is clear that identifying and understanding the relevant priorities of schemes that could be funded from these sources is essential in order to manage the value for money achieved from them.

12. Council Tax and Business Rates Income

- 12.1. The table below highlight the in-year collection performance for both Council Tax and Business Rates.

	Current Year debt (£m)	Total collected (£m)	Collection %	Previous Years debt (£m)	Total collected (£m)	Collection %
Business Rates	444.0	245.0	55%	20.7	7.6	28%
Council's share (30%)	133.2	73.5		6.2	1.7	
GLA's share (37%)	164.3	90.6				
Government's share (33%)	146.5	80.9				
Council Tax	116.5	57.0	49%	16.9	2.4	14%
Council's share (77%)	89.7	43.9		13.0	1.8	
Government's share (23%)	26.8	13.1		3.9		

- 12.2. For both Council Tax and Business Rates a Collection Fund operates to account for in-year activity, i.e. the actual amounts collected taking into account changes in the tax -base which happen during the year as new properties are added, taxpayers move, appeals are settled etc. however, the amount that is brought into an individual year's budget comprises three distinct elements:
- The estimated yield from the precept for the forthcoming financial year (FY) based on the January CTB / NNDR form (which once set does not vary);
 - The estimated surplus or deficit (based on the January position) from the current FY; and
 - The final surplus or deficit from the previous financial year, following closure of that year's accounts (bringing into account differences between the January estimate and the final outturn position).
- 12.3. There has been considerable growth in the Council Tax-base as a result of Single Person Discount (SPD) reviews, reducing long term empty properties and exemptions, changes to the Local Council Tax Support Scheme, and the rate of new properties being added to the Tax-base.
- 12.4. The effect of this increase has seen total properties rising from 126,094 to 127,454. Consequently, the Council Tax base has risen from 89,335 to 91,432 creating a rise in the collectable debit of £2.3m to £116.9m.
- 12.5. Currently the overall surplus for council tax is £2.0m to be shared with GLA
- 12.6. Currently the overall surplus for NNDR is £22.6m to be shared with GLA and central government. Please note however this may well reduce as we go through the year and instalments drop off in the final quarter.

13. **Debtors and Creditors**

- 13.1. Debtors are organisations, businesses and individuals that owe the council money. The table below categorises the nature of the debt on the same basis as the financial statements. The first six months of the year shows that there has been a significant increase in the in the debtors position of £55m. With the largest movement in the other debt category – a breakdown of which can be found in tye second table. Both Central Government and Local authorities are showing a decrease which is largely due to the collection fund deficit. Payments in advance are only a year end adjustment.

	31-03-2017 £'000	30-09-2017 £'000
Central Government	21,669	13,193
Local Authorities	3,320	-2,080
Other Debtors	52,661	121,530

Payments in Advance	2,837	3,606
Total	80,487	136,249

Other debtors breakdown

Trade and Sundry debtors	31,028	-3,384	
Council Tax debtors	2,542	-5,203	This is the net position including Council Tax receipts, this is grossed up at year end to eliminate receipts
Payroll Debtors	2,570	61,569	Recovery from schools to be put through at year end
Parking	721	15,781	Old year is net of bad debt provision
Rents & Service Charges	2,430	45,597	Invoices raised at beginning of financial year
NNDR	6,200	-	This is the net position including NNDR receipts, this is grossed up at year end to eliminate the credits
Housing Benefits Overpayments	7,170	7,170	
	52,661	121,530	

- 13.2. Creditors are organisations, businesses and individuals that the council owes money to. The table below categorises the nature of the debt on the same basis as the financial statements. Overall this position has increased by £186m and this is largely due to unallocated government grants totalling £197m.

	31-03-2017 £'000	30-09-2017 £'000
Central Government	29,330	215,254
Local Authorities	8,871	8,115
Sundry Creditors	61,174	85,205
Accruals	40,292	69
Receipts in Advance	14,487	11,823
Total	154,154	320,467

14. Treasury Management Activities

- 14.1. Overall investment balances reduced during September and closed lower at £447.10m, from £466m. .
- 14.2. The weighted average rate of return of the Council's investment portfolio for September was 0.53% compared to the average return of 0.41% earned for

August. The current benchmark return is based upon the 7 day London Interbank Bid rate (LIBID) and average rate as at September 2017 was 0.10%.

Investments Outstanding & Maturity Structure

- 14.3. The table below shows the amount of investments outstanding at the end of September 2017, split according to the financial sector.

FINANCIAL SECTOR	£m	%
Banks in the UK	55.00	12.30
Building Societies in the UK	20.00	4.47
Banks in the Rest of the World	160.00	35.79
Government & Local Authorities	166.00	37.13
Money Market Funds	46.10	10.31
Investments Outstanding as at 30/09/2017	447.10	100.00

- 14.4. We currently have 10.31% of the total portfolio Investments, held in the Money Market Funds to provide liquidity and to diversify risk. Almost 40% of the outstanding investments have less than 3 months to mature. Only £20m of investments are held for periods longer than 12 months.

Maturity Profile of Investments	£m Portfolio Value	Portfolio %
O/Night	46.10	10.31%
< 1 Month	105.00	23.48%
1 - 3 Months	25.00	5.59%
3 - 6 Months	136.00	30.42%
6 - 9 Months	60.00	13.42%
9 - 12 Months	55.00	12.30%
Over 12 Months	20.00	4.47%
Total	447.10	100.00

- 14.5. Work is being carried out to determine a more robust capital expenditure forecast in order to plan how best to invest surplus core cash for the longer term. Officers are also reviewing longer term investment options with our new advisors.
- 14.6. **Borrowing:** The Council's borrowing portfolio stood at £85.9m at the end of September 2017, however with a large investment balance, there is no major borrowing requirement for the foreseeable future as spending can be funded from investment balances.

Borrowing at 30/09/2017	Value £m	Rate %
PWLB: <i>Fixed</i>	8.436	6.64
Market Loan: <i>Fixed</i>	17.500	4.34
Market Loan: <i>LOBOs</i>	60.000	4.32
Total External Borrowing	85.936	4.55

15. Pension Fund Investments Position

- 15.1. Over the quarter to 30th September, the fund increased by £99m from £1.399bn to 1.498bn. The Actuary estimates the funding level of the pension fund had increased to 85.9% at 31st March 2017 from 82.8% of 2016 formal valuation funding level – this represents a deficit of £222.9m, down from £235m.
- 15.2. The September Pensions Committee finalise the new investment strategy for the pension fund. With strong equity performance in recent years, the fund locked in equity investment gains and also decreasing the equity investment risk in the fund from 60% of total fund value to 50%. Following a presentation from the new investment consultant, Mercer, the Committee gave further considerations to repositioning of equity assets and agreed disinvestment of 20% of the total fund value from passive UK equity and investment of 15% of total fund value in passive global equity and 15% of total fund asset into low carbon global equity.
- 15.3. The Committee requested for further analysis from the investment consultant to justify value for money in their decision of appointing LGIM as the Fund transition manager to oversee the repositioning of the Fund equity assets. The investment consultant provided the information that shows if the Fund was to independently engage a Transition Manager, that the lowest fee offered would be in the region of 0.04% to 0.05% of total assets traded (i.e. buys and sells accumulated). Applying these figures to this transition would suggest a fee of at least £235,000, whereas LGIM have quoted a flat fee of £115,000. With this information the Committee are now satisfied and the Chair and Vice Chair gave their approval to use LGIM as the transition manager for repositioning of the Fund equity portfolio.
- 15.4. An investment allocation for multi-asset credit (MAC) was also considered and the Committee requested for training on this asset class at their next meeting with a view to gain better understanding of this asset class in order to make an informed decision.

16. Capital

- 16.1. The capital budget for 2017/18 now totals £184.7m, decreased from the £231.7m reported to Cabinet in Quarter 1. The increase is mainly due to the re-profiling of expenditure into future years.
- 16.2. Details of all the changes to the capital budget are set out in Appendix 1a.
- 16.3. Total capital expenditure to the end of Quarter 2 represented 26% of the revised capital programme budget for 2017/18 as follows:

	Annual Budget as at 30-Sep-17	Spent to 30-Sep-17	% Budget Spent
	£m	£m	%
TOTALS BY DIRECTORATE:			
Health, Adults and Communities	3.489	0.397	11%
Children's Services	31.063	10.000	32%
Place	50.185	26.875	54%
Housing Revenue Account (HRA)	83.723	9.372	11%
Resources	1.367	0.000	0%
Corporate	14.825	1.025	7%
GRAND TOTAL	184.652	47.669	26%

This compares with 15% at the same stage last year. Expenditure tends to be heavily profiled towards the latter months of the financial year.

16.4. Projected capital expenditure for the year compared to budget is as follows:

	Annual Budget as at 30-Sep-17	Projection 30-Sep-17	Forecast Variance
	£m	£m	£m
TOTALS BY DIRECTORATE:			
Health, Adults and Communities	3.489	3.484	-0.005
Children's Services	31.063	24.197	-6.866
Place	50.185	60.001	9.816
Housing Revenue Account (HRA)	83.723	48.141	-35.582
Resources	1.367	1.367	0.000
Corporate	14.825	3.770	-11.055
GRAND TOTAL	184.652	140.960	-43.692

16.5. Programme slippage of £43.7m is currently being projected. The projection does not reflect an underspend but is due to timing differences between years. Any amount of slippage will be spent in future years. The largest in-year projected variances are set out below:

- **Corporate Budget Provision for Infrastructure Delivery (£10.6m slippage)**

This relates to budget provision for allocations made under the Infrastructure Delivery Framework (IDF) Process. Amounts will be moved to Directorates as allocations are approved, and spend projections will be added accordingly. Any unallocated amounts in the current year will be rolled forward to future years

- **Housing Buybacks 1-4-1 Receipts HRA (£26.3m slippage)**

The budget for this programme will be re-profiled and partly moved to a General Fund scheme relating to purchase of properties for use as temporary accommodation.

- **Purchase of Properties for use as Temporary Accommodation GF (£15.0m in excess of budget)**

This programme using retained 1-4-1 right to buy receipts has been prioritised over the HRA scheme relating to buybacks to allow flexibility of use. This scheme has been highly successful and as such the purchases of temporary accommodation occurred earlier than is reflected in the annual profiled budget.

- **Parks (£3.9m slippage)**

Projects have been re-programmed into future financial years. The scheme for Christ Church Gardens is currently awaiting a court appeal decision.

- **Culture (£1.7m slippage)**

The indicative schemes which are yet to be developed are not expected to spend in the current financial year.

- **Conversion of Council Buildings to Temporary Accommodation (£1.5m slippage)**

Schemes are under consultation and development and have an expected start date re-profiled for early 2018/19.

- **Schools – Conditions and Improvements (£1.1m slippage)**

Some projects have slipped into next year, for example the project relating to Blue Gate Fields School roof will slip to next year due to issues with procuring contractors in time for works to take place during the school summer break.

16.6. **Capital receipts received in 2017-18** from the sale of Housing and General Fund assets as at 30th September 2017 are as follows:

Capital Receipts*		
	£m	£m
Dwellings Sold under Right To Buy (RTB)		
Receipts from RTB sales (75 properties)	14.198	
less poolable amount paid to DCLG	-0.870	
		13.328
Sale of other Housing Revenue Account (HRA) assets		
Preserved Right to Buy receipts	1.126	
43 Saltwell Street	0.023	
		1.149
Sale of General Fund assets		
		0.000
Total		14.477

* Receipts shown gross before costs of sale are deducted

- 16.7. Retained Right to Buy receipts must be set aside to meet targets on housing provision as set out in regulations governing the pooling of housing capital receipts, so they must be ring-fenced for this purpose and are not available for general allocation.

17. COMMENTS OF THE CHIEF FINANCE OFFICER

- 17.1. This report is primarily financial in nature and therefore the appropriate comments are included throughout; there are no additional comments to make.

18. LEGAL COMMENTS

- 18.1. The report provides financial performance information. It is consistent with good administration for the Council to consider monitoring information in relation to plans and budgets that it has adopted.
- 18.2. Section 3 of the Local Government Act 1999 requires the Council as a best value authority to “make arrangements to secure continuous improvement in the way in which its functions are exercised, having regard to a combination of economy, efficiency and effectiveness”. Monitoring of financial and other performance information is an important way in which that obligation can be fulfilled.
- 18.3. The Council is required by section 151 of the Local Government Act 1972 to make arrangements for the proper administration of its financial affairs. The Council’s chief finance officer has established financial procedures to ensure the Council’s proper financial administration. These include procedures for budgetary control. It is consistent with these arrangements for the Cabinet to receive information about the revenue and capital budgets as set out in the report.
- 18.4. When considering its performance, the Council must have due regard to the need to eliminate unlawful conduct under the Equality Act 2010, the need to advance equality of opportunity and the need to foster good relations between persons who share a protected characteristic and those who do not (the public sector equality duty). The Council’s budgets are formulated by reference to its public sector equality duty and monitoring performance should help to ensure they are delivered.

19. ONE TOWER HAMLETS CONSIDERATIONS

- 19.1. The budget monitoring report assists in reviewing the financial performance of the Council. It ensures that financial resources are applied to deliver services meeting the needs of the diverse communities living in Tower Hamlets and supporting delivery of One Tower Hamlets.

20. BEST VALUE (BV) IMPLICATIONS

- 20.1. The Council's achievement of the principles of Best Value are assessed annually as part of the final audit of the Council's financial statements by the Council's external auditors KPMG.

21. SUSTAINABLE ACTION FOR A GREENER ENVIRONMENT

- 21.1. There are no specific actions for a greener environment implications

22. RISK MANAGEMENT IMPLICATIONS

- 22.1. There is a risk to the integrity of the authority's finances if an imbalance occurs between resources and needs. This is mitigated by regular monitoring and, where appropriate, corrective action. This report provides a corporate overview to supplement more frequent monitoring that takes place at detailed level. The explanations provided by the Directorates for the budget variances also contain analyses of risk factors.

23. CRIME AND DISORDER REDUCTION IMPLICATIONS

- 23.1. There are no specific crime and disorder reduction implications.

Linked Reports, Appendices and Background Documents

Linked Report

None

Appendices

Appendix 1 – Control Budget
Appendix 2 – Directorate Summary
Appendix 3 – Savings Tracker Summary and Detail
Appendix 4 – Reserve Movements
Appendix 5 – Capital Monitor
Appendix 6 – Mayoral Priorities

CONTROL BUDGET 2017-18

	Total General Fund	Health, Adults & Community	Children's Services	Place	Governance	Resources	Corporate Costs and Central Financing
Original Budget 2017-18	338,895,605	130,747,901	98,424,858	70,292,015	11,761,988	15,067,990	12,600,853
Reversal of Approved Public Health Savings	0	678,000					(678,000)
Transfer of Young People Contracts Budget HAC to CHI	0	(1,115,890)	1,115,890				
Transfer of Free School Meals Allocation from HAC to CHI	0	(2,000,000)	2,000,000				
Transfer of PMO and SPP Budgets from CHI to GOV & RES	0		(1,186,170)		916,053	270,117	
Transfer of Parking Control Account budgeted income from CEN to PLA	0			(9,104,000)			9,104,000
Transfer of Kemnal Park from GOV to PLA	0			100,000	(100,000)		
Smarter Together Transformation Programme budget	0					5,780,032	(5,780,032)
Drawdown of Specific Reserves - SEND Grant	0		113,696				(113,696)
Approved Growth 2017-18	0	1,369,292	946,000	480,000			(2,795,292)
ICT Transformation Reserve allocation	0					3,100,000	(3,100,000)
Savings Transferred - Finance & SPP	0				(600,000)	(700,000)	1,300,000
Indication Awarded - Non Pay	0	1,923,000	371,000				(2,294,000)
Indication Awarded - Pay plus LLW	0	202,736	399,557	376,274	108,036	287,745	(1,374,348)
Estimated increase in Pension Contribution - 3.4%	0	612,422	1,213,246	1,142,548	328,051	873,733	(4,170,000)
Indication Awarded Better Care Fund Grant Awarded	7,017,000	7,017,000					
Apprenticeship Levy	0	84,985	156,935	137,240	41,800	103,965	(524,925)
Transfer of PMO Resources	0	(13,500)	(93,000)	(141,000)	295,500	(37,000)	(11,000)
	0						
	0						
Total Adjustments	7,017,000	8,758,045	5,037,154	(7,008,938)	989,440	9,678,592	(10,437,293)
Revised Latest Budget 2017-18	345,912,605	139,505,946	103,462,012	63,283,077	12,751,428	24,746,582	2,163,560

Capital Control Budget 2017-18	Total £	Health, Adults & Community £	Children's Services £	Place £	Resources £	Corporate £	Housing Revenue Account £
Original Budget (Council, February 2017)	216,269,172	3,729,500	36,415,294	50,570,176	1,259,202	14,600,000	109,695,000
Slippage from 2016-17	17,377,769	1,580,169	2,715,957	1,112,084	103,702	4,158,922	7,706,936
Quarter 1 Total Adjustments	(1,901,978)	(1,820,456)	(802,096)	2,715,366	4,457	(2,289,858)	290,609
Cabinet Approvals / Mayor's Executive Decisions							
PDC 229 Bethnal Green Road (IMD 164, 14 July 2017)	670,000			670,000			
Housing Zone – Complementary Measures (Cabinet, 17 May 2017)	35,000			35,000			
Decisions Delegated to Corporate Directors							
Parks - Poplar Park (February 2017)	9,000		9,000				
Transport S106 Funded Schemes - 21 Wapping Lane (February 2017)	208,603			208,603			
Transport S106 Funded Schemes - Caspian Wharf and 1-3 Yeo Street (February 2017)	94,083			94,083			
Budgets Re-profiled							
Basic Need / Expansion - Various - Scheme Development	(2,453,000)		(2,453,000)				
Basic Need / Expansion - Bow School	(3,899,973)		(3,899,973)				
Private Sector Improvement Grants	(470,000)			(470,000)			
Community Hubs/Buildings	(500,000)			(500,000)			
Section 106 Schemes - Millennium Quarter Public Art Project	(86,535)			(86,535)			
Section 106 Passported Funding - Wellington Way Health Centre	(1,119,000)			(1,119,000)			
Conversion of council buildings to temporary accommodation - Bethnal Green Cottage	(62,500)			(62,500)			
Registered Provider Grant Scheme (from 1-4-1) - ARHAG Housing Association	(602,394)			(602,394)			
Registered Provider Grant Scheme (from 1-4-1) - East End Homes	(957,000)			(957,000)			
Thriving High Streets Pilot Programme	(800,000)			(800,000)			
Transport S106 Funded Schemes - Construction of a pedestrian crossing on East Ferry Road, located near school entrance	33,725			33,725			
Transport S106 Funded Schemes - Cycling and Pedestrian Improvements Programme	480,362			480,362			
Olympic Park Transport and Environmental Management Scheme	11,453			11,453			
New Supply - Pre construction - Ashington Estate East - GLA Pipeline Fund	100,000						100,000
New Supply - Pre construction - Locksley Estate - 1-4-1 receipts	(5,512,000)						(5,512,000)
New Supply - Pre construction - Hereford St - 1-4-1 receipts	(6,122,712)						(6,122,712)
New Supply - Pre construction - Jubilee St - 1-4-1 receipts	(5,662,000)						(5,662,000)
New Supply - Pre construction - Baroness Rd - 1-4-1 receipts	(5,684,000)						(5,684,000)
New Supply - Pre construction - Tent Street - 1-4-1 receipts	(5,455,000)						(5,455,000)
New Supply - Pre construction - Arnold Road - 1-4-1 receipts	(5,634,000)						(5,634,000)
Other Approvals/Adjustments							
Basic Need / Expansion - London Dock (Reduction in budget as build stage on hold)	(886,490)		(886,490)				
Conditions and Improvement - Match funding for schools (Previously reduced from capital programme due to no commitments, added back for qualifying scheme)	28,750		28,750				
Conditions and Improvement - Adjustments between existing schemes	(0)		(0)				
- Marion Richardson - Site Security Works	(13,334)		(13,334)				
- Langdon Park - 6th Form Accommodation	5,885		5,885				
- Oaklands Secondary School - Water Tanks	15,000		15,000				

Capital Control Budget 2017-18	Total £	Health, Adults & Community £	Children's Services £	Place £	Resources £	Corporate £	Housing Revenue Account £
- Blue Gate Fields Infants School - Roofing Phase 1	(476,000)		(476,000)				
- Hermitage Primary School - Replace Hot Water Boilers	15,000		15,000				
- Cherry Tree Special Needs Primary School- Replace hot and cold water system	(90,000)		(90,000)				
- Canon Barnett - Boiler Replacement Phase 2	(69,000)		(69,000)				
- Hermitage Primary School - Re-roofing Phase 2	20,000		20,000				
- PFI schools - Various - Urgent Works	502,449		502,449				
- Cubitt Town - Boundary Wall Phase 2	30,000		30,000				
- John Scurr Primary School - Fire Alarm Upgrade	60,000		60,000				
Parks - Victoria Park Sports Hub (Reduction in budget)	(4,809)		(4,809)				
Parks - Millwall Park & Langdon Park (Scheme completed)	(30,998)		(30,998)				
Culture - John Orwell Sports Centre (Scheme completed)	(24,590)		(24,590)				
Culture - Mile End Stadium Track Resurfacing (Scheme completed)	(4,000)		(4,000)				
Regional Housing Pot Targeted Funding - Birchfield Estate Masterplan (Removed from capital programme and will be used as revenue funding on Housing Masterplanning, as agreed with GLA)	(349,850)			(349,850)			
Bishop's Square (Funds being moved to another scheme, under development)	(64,000)			(64,000)			
Community Hubs / Buildings - Schemes identified / Revised budgets	(1,550,000)			(1,550,000)			
- Raine House Wapping Community Centre	300,000			300,000			
- St. Andrews Community Centre	20,000			20,000			
- TRAMSHED Digby Greenway Community Centre	20,000			20,000			
- Limehouse	10,000			10,000			
- 30 Challoner Walk	400,000			400,000			
- Granby Hall Community Hub	800,000			800,000			
S106 Schemes - Roman Road Regeneration Programme (Reduction in budget as amount relates to revenue)	(159,000)			(159,000)			
S106 Schemes - Brick Lane Regeneration (Reduction in budget as amount relates to revenue)	(346,000)			(346,000)			
S106 Schemes - Whitechapel Delivery (Removed from capital programme as relates to revenue project)	(723,392)			(723,392)			
S106 Schemes - Other (Removed from capital programme)	(84,334)			(84,334)			
Conversion of council buildings to temporary accommodation - Schemes identified	(280,000)			(280,000)			
- Bethnal Green Cottage	270,000			270,000			
- 10 Turin Street	10,000			10,000			
PDC 229 Bethnal Green Road (Scheme formalised, budget provision moved from Corporate to Place capital programme)	-			1,000,000		(1,000,000)	
TfL Schemes - Cycle Safety Hotspots (Reduction in budget)	(29,000)			(29,000)			
TfL / Transport S106 Funded Schemes - Adjustments between existing schemes	-			-			
- Belgrave Street	61,000			61,000			
- Junction safety improvements at Cavell Street, Sidney Street and Jubilee Street	(61,000)			(61,000)			
- Cycle Parking	110,000			110,000			
- Cycle Strategy 2017	(25,000)			(25,000)			
- Cycle Safety Hotspots	(40,000)			(40,000)			
- 60 Commercial Road - Cycle and Pedestrian Improvement Project 2017	(20,000)			(20,000)			

Capital Control Budget 2017-18	Total	Health, Adults & Community	Children's Services	Place	Resources	Corporate	Housing Revenue Account
	£	£	£	£	£	£	£
- Leopold Estate, Bow Common Lane, St Pauls Way & Burdett Road - Phase 8 - Cycle and Pedestrian Improvement Project 2017	(15,000)			(15,000)			
- London Fruit and Wool - Cycle and Pedestrian Improvement Project 2017	(10,000)			(10,000)			
- TfL Local Transport - Various	11,000			11,000			
- Blackwall Way Bus Stops	(11,000)			(11,000)			
- LED Bridge Height sign replacement	23,000			23,000			
- Highways Asset Management Plan	(23,000)			(23,000)			
- Healthy Streets audits and design: Cotton St / Prestons Rd / West India Dock Rd	41,000			41,000			
- EV charging point feasibility	59,000			59,000			
- Local Transport Funding	(100,000)			(100,000)			
- 21 Wapping Lane	21,292			21,292			
- Bus Improvement - 21 Wapping Lane	(21,292)			(21,292)			
TfL Schemes - Bow (Funding withdrawn)	(65,310)			(65,310)			
TfL Schemes - Ben Johnson Neighbourhood (Funding withdrawn)	(115,982)			(115,982)			
TfL Schemes - Junction safety improvements at Cavell Street, Sidney Street and Jubilee Street (Funding withdrawn)	(14,964)			(14,964)			
TfL Schemes - New pedestrian crossing & Traffic calming - including relocation of parking bays (Funding withdrawn)	(85,678)			(85,678)			
Transport S106 Funded Schemes - Cycle and Pedestrian Improvement Project 2017 - Schemes identified	(530,362)			(530,362)			
- Aldgate Place	241,000			241,000			
- 60 Commercial Road	22,000			22,000			
- 100 Whitechapel Road	49,885			49,885			
- 136-140 Wapping High Street	48,000			48,000			
- 154-160 Hackney Road	24,170			24,170			
- Land Adjacent to Repton Street	8,946			8,946			
- Leopold Estate, Bow Common Lane, St Pauls Way & Burdett Road - Phase 8	15,000			15,000			
- London Fruit and Wool	48,685			48,685			
- North Dock IOD Cross rail Station	10,000			10,000			
- Suttons Wharf, Palmers Road	50,000			50,000			
- 15 - 17 Leman Street	12,676			12,676			
Transport S106 Funded Schemes - One-Way to Two -Way Cycle Streets - Alie Street Area (Reduction in available funding)	(25,563)			(25,563)			
Transport S106 Funded Schemes - Prestons Road (Reduction in available funding)	(29,556)			(29,556)			
Transport S106 Funded Schemes - Ocean Estate Feeder Site 2 (FS2) & Feeder Site 4 (FS4) (Removed from capital programme, duplicate scheme)	(56,000)			(56,000)			
Infrastructure Delivery Budgetary Provision (Allocations made by IDSG and IDB)	(644,233)					(644,233)	
Quarter 2 Total Adjustments	(47,092,887)	-	(7,266,110)	(4,212,832)	-	(1,644,233)	(33,969,712)
Revised 2017-18 Budget	184,652,075	3,489,213	31,063,045	50,184,794	1,367,360	14,824,831	83,722,833

Health, Adults and Community Directorate Budget Summary - Draft Outturn Position 2017-18 as at end of Period 6 (September)

Service Area	Current Budget (Net)	Budget to Date	Actuals	Current Variance to date	YE Forecast Outturn	YE Outturn Variance	Agreed to be funded from reserve	YE Outturn Variance	Comments
A01 ASCPH Director's Services	8,230	4,115	120	-3995	-	695	-8925	-8,925	Ethical charter, growth, pension contributions and inflation. These will be transferred to service areas before the end of P6
A02 Disabilities & Health Divn M&A	671	336	397	61	476	-195		-195	Adjustment to forecast for BCF Projects
A05 Carers Grant	711	355	127	-228	314	-397		-397	Increase in expenditure for Carers Grant
A08 Older People Mental Health	445	222	239	16	535	90		90	-
A14 Learning Disabilities A&C Mgmt	851	425	755	330	1,241	390			The budget pressures are staffing £391k, £156k within the Longer Term Support Team, £163k within the Transition Team and £49k within the Front Door Team. and professional fees £10k. Unrealised income has been reduced by the funding of one resettlement project post already included within the agency projection. The outturn from 2016-17 was £268k, mainly in relation to staffing. This service is currently undergoing a restructure to streamline service provision. Agency staff being recruited to deal with backlog of reviews.
A15 Occupational Therapy Pooled	427	214	64	-150	447	20		20	-
A16 Community Equipment Pooled	559	279	75	-205	738	179		179	Savings target of £179k has increased pressure on budget.
A19 Adult Protection	663	331	302	-29	723	60		60	There is no budget for the post of the Service Manager (1f.t.e); previously a health funded post this now sits as a budgetary pressure for the LA. Service Head has requested for 50% of salary to be Health funded.
A23 Mental Health Sub Div M&A	12	6	53	46	133	121		121	There is no budget for the post of the Service Manager (1f.t.e); previously a health funded post this now sits as a budgetary pressure for the LA. Service Head has requested for 50% of salary to be Health funded.
A24 Area Mental Health Teams	2,139	1,070	923	-146	2,204	65		65	-
A25 Mental Health Day Centres-In House	293	146	134	-12	337	44		44	-
A26 SS-Asylum Seeker	17	9	45	37	75	58		58	-
A27 SS- Support to Carer	63	32	11	-20	76	13		13	-
A28 SS-Substance Misuse Support	48	24	28	4	74	26		26	-
A29 SS-Support for Social Isolation	450	225	145	-80	466	16		16	-
A30 Adults Resources Sub Divn M&A	97	48	96	47	202	105		105	This now includes £80k forecast for temporary team manager to be funded by DOLS growth bid under Vote A19. Costs will be moved to A19 in P6.
A31 Phys Disabilities Day Opp-In House	428	214	148	-67	412	16		-16	-
A32 Learning Disabilities D/Centre	362	181	199	18	453	91		91	Pressures on salary budget
A33 Older People Day Centres-In House	893	447	401	-46	1,069	176		176	Savings target of £291k applied to Mayfield day Centre has put budget under pressure.
A34 Home Care-In House	21	11	124	113	186	165		165	Increase in variance due to delays in consultation process for disbanding of FIDES Inhouse Homecare Service. About 7 f.t.e's remain affected.
A35 Adults of Working Age	274	137	142	5	324	50		50	Increase in expenditure for Carers Grant
A37 Emergency Duty Social Work	388	194	230	36	494	106		106	Pressures in budget in OOH budget for overtime, leave and management cover for which there is no budget. This affects the 4 f.t.e's as well as a number of CMHT managers
A39 SS - Social Support Other	27	14	3	-17	2	25		-25	-
A40 Sensory Support Care Packages	656	328	255	-73	899	243		243	Pressures in Homecare, Residential and Homecare packages
A41 Support with Memory and Cognition Care Packages	2,937	1,469	1,034	-435	2,963	26		26	-
A42 Older People Care Packages	2	1	238	237	0	2		-2	-

Service Area	Current Budget (Net)	Budget to Date	Actuals	Current Variance to date	YE Forecast Outturn	YE Outturn Variance	Agreed to be funded from reserve	YE Outturn Variance	Comments
A43 Learning Disab Care Packages	21,001	10,501	9,329	-1171	24,688	3,687		3,687	Pressures in Day Care (£899k), Prevention & Support - Block (£469k) - Homecare (431k), Respite Care (£380k), Housing Services – Block (£311k), Day Care - Block (£262k), Client Transport Costs (£233k), Employment/Training Initiatives (£167k), Health joint funding (150k), Home Care (Short Term) (£106k Extra Care Sheltered Housing (£105), offset by overall projected underspend of £230k in other packages within service.
A44 Mental Health Care Packages	11,760	5,880	3,624	-2256	13,861	2,101		2,101	Pressures in Residential, Direct Payments and Homecare care packages. Health income has been prudently adjusted to reflect lower expected CCG funding.
A45 Physical Disab Care Packages	26,780	13,390	11,072	-2318	31,365	4,585		4,585	Pressures in Residential, Direct Payments and Homecare care packages. Health income has been prudently adjusted to reflect lower expected CCG funding.
A47 Access to Resources	1,517	758	674	-84	1,504	13		-13	-
A48 Carers & Cross Cutting Issues	1,578	789	7,917	7128	1,467	111		-111	-
A50 Ageing Well	8,266	4,133	4,417	284	7,836	430		-430	Reallocation of savings targets from Commissioning to ASC
A51 Public Health	33,521	16,761	5,521	-11240	33,521	-		0	
A53 Commissioning & Health	272	136	191	55	306	34		34	-
A59 Corporate Services	6	3	0	-3	0	6		-6	-
A7 Finance Services	325	163	171	8	521	196		196	£196k pressure includes £136k forecasting error. P6 correction due.
A60 Business services	1	1	165	164	1	0		-0	
A81 First Response	3,214	1,607	2,434	827	3,257	43		43	-
A82 Reablement	2,415	1,208	787	-420	37	2,452		-2,452	BCF funding for 2017-18
A83 Long Term Support-Social Care	3,075	1,538	1,255	-283	3,156	81		81	-
A84 Long Term Support-OTs	879	439	290	-149	838	41		-41	-
E80 Safer Communities Management	205	102	224	122	205	-		0	-
E81 Community Safety Partnership, Domestic Violence & Hate Crime	2,158	1,069	1,062	-7	2,158	-		0	-
E84 Drugs and Alcohol Action Team	734	367	1,011	644	734	-		0	-
E89 Business Continuity/Civil Protection	131	65	71	5	131	-		0	-
EXC1 Excluded - ADU	-	-	88	-88		-		0	-
A96 ICES Pooled budget		-		0		-		0	
Total	139,506	69,743	56,406	- 13,337	139,664	158	-	158	

Childrens Services Directorate Budget Summary - Draft Outturn Position 2017-18 as at end of Period 6 (September)

	Current Budget (Net)	Budget to Date	Actuals	Current Variance to date	YE Forecast Outturn	YE Outturn Variance	Agreed to be funded from reserve	YE Outturn Variance	Comments
A66 Learning and Development	323	162	124	-	38	323	-	0	Revised service with variance in line with expectations, aiding overall service targets.
G67 Commissioned Services	2,288	1,144	984	-	159	2,300		12	
G70 Childrens Information Systems	403	201	171	-	31	562		159	
G75 IT Social Care	740	370	207	-	163	773		33	Business Organisational Support team project (Socitm), Agency costs
G79 ESCW Resources GF M & A	65	33	-	-	33	-		65	Due to restructure - ESCW Head of service budget moved to Corporate - PA vacancie on hold
G80 Information & Support Services	546	273	432		159	670		124	Recruitment charges for 4 Divisional Director positions, Grenfell support overtime (corporate)
G81 Building Dev & Tech Service	419	209	218		9	752		333	Security for empty properties
G82 ESCW Finance	-	-	473	-	473	-		-	
G83 ESCW Human Resources GF	1,481	741	978		238	2,031		550	School redundancies - pressure on General Fund due to reduction of 17-18 DSG funding. Forecast increased by +£171k from P3 to P4.
G86 Professional Dev Centre	101	50	91	-	141	312		211	Relatively small overspends on a large number of budget lines-the largest being agency, hospitality costs (balanced by income) and purchase of computer software
G87 Contract Services	4	2	3,003		3,002	715		711	Pressure due to Staffing - agency costs to cover sickness and capacity.
H82 Holding Account & Support Serv	5,436	2,718	7,297		4,579	2,506		2,930	
H90 PFI	3	2	6,658		6,656	0		3	
G49 Childrens Social Care M&A	3,604	1,802	1,313	-	489	3,366	-	238	£1.597m Growth for Service Redesign held in this budget. To be distributed across all codes. Forecast reduced by -£691k for Service Redesign slippage.
G50 Child Protection & Reviewing	2,284	1,142	928	-	214	2,550		266	Agency costs pressure. Growth bid in Budget £0.063m IRO & £0.323m FGC (savings)
G51 Childrens Res M&A	594	297	292	-	6	707		113	
G52 Childrens Res Residential	1,102	551	491	-	60	1,152		50	
G53 Childrens Res Family Placement	4,020	2,010	1,726	-	283	4,158		139	Finance adjustment (-£238.6k)
G54 Childrens Res Commissioning	14,915	7,457	9,266		1,809	16,303		1,388	£0.936m Growth in budget. Forecast pressure based on 16/17 out turn. Finance adjustment (-£816k) Potential risk of higher costs due to increase in activity.
G55 Children Looked After GF	1,923	962	963		1	2,222		299	£0.302m Inflation.
G56 Leaving Care	1,924	962	1,452		490	3,659		1,734	Increase in agency costs - will be funded by growth bid held in G49
G57 Fieldwork Advice & Assessment	3,243	1,622	2,143		521	4,332		1,088	Agency NRPf & S17 pressure. Finance Adjustment (-£210k) Growth bid £0.243m in forecast.
G58 Children with Disabilities	4,611	2,305	2,319		14	4,799		188	Increased contract costs. Finance adjustment (+£169k) to correct forecast agreed at budget surgery
G59 Emergency Duty Team	403	201	227		26	452		49	
G60 Youth Offending Service	1,040	520	622		102	1,419		380	Agency staff/Partnership/IT
G61 Children with Mental Health	1,092	546	404	-	142	1,100		8	
G62 Attendance & Welfare Serv GF	1,219	609	145	-	754	1,111	-	107	Expenditure greater than SLA, offset by additional income
H57 Family Support & Protection	4,022	2,011	2,308		297	5,383		1,361	£0.414m Growth bid agreed. (£0.150m currently identified CC 84613) Agency Staff/Section 17
H63 Family Intervention Service	471	236	1,358		1,123	1,835		1,364	
E87 Youth & Connexions Service	3,741	1,870	2,142		272	4,042		301	Non-DSG redundancy costs for LA managed Schools, partially offset by G83
G74 Equalities Development	54	27	45	-	72	85		31	Bursaries & Training overspend based on 8 students at £10k per student. Budgeted for 5 students
EXC3 Excluded - CHI	-	-	3,495	-	3,495	-		-	Pressure due to Agency staff. £1.597m Growth for Service Redesign held in this budget. Recruitment & Retention £723k to be drawdown across all staffing once reflected in spend - not in current forecast or spend
G10 Learning & Achievement M & A GF	31	16	253		237	83	-	114	Agency costs pressure. Growth bid in Budget £0.063m IRO & £0.323m FGC
G13 Childrens Centres	8,342	4,171	3,460	-	711	8,579		238	
G14 School Improvement Primary	124	62	790	-	852	78	-	45	
G16 Special Educational Needs GF	3,537	1,768	2,032		264	4,900		1,364	
G17 Support For Learning Serv DSG	39	20	26		6	50		11	£0.936m Growth in budget. Forecast pressure based on 16/17 out turn. Potential risk of higher costs due to increase in activity. £0.302m Inflation
G18 Educational Psychology Serv GF	887	443	6	-	449	867	-	20	Agency staff/S17 Child in need
G19 Parental Engagement & Support	1,347	674	517	-	157	1,377		30	£0.472m Mayoral growth & £0.576m Growth bid (USUAC) agreed. £0.220m of USUAC evidenced in forecast/spend
G20 School Governance & Informatio	323	161	141	-	302	321	-	2	Agency NRPf & S17 pressure Growth bid £0.243m in forecast

	Current Budget (Net)	Budget to Date	Actuals	Current Variance to date	YE Forecast Outturn	YE Outturn Variance	Agreed to be funded from reserve	YE Outturn Variance	Comments
G26 School Improvement Secondary	676	338	1,008	670	860	184		184	Increased contract costs
G30 Arts & Music Service	86	43	310	267	86	0		-	Agency staff
G41 Healthy Lives	137	68	147	79	137	0		0	Agency staff/Partnership/IT
G78 Pupil Admissions & Excls GF	416	208	51	259	323	93		-	
H40 Careers Service	613	307	520	214	1,181	567		567	
H91 Schools Library Services & HEC	12	6	153	160	-	41		-	£0.414m Growth bid agreed. (£0.150m currently identified CC 84613)
G03 Pre-Primary Schs Serv GF	278	139	-	139	278	-		-	Agency Staff/Section 17
G05 Primary Schools Services GF	8,352	4,176	-	4,176	8,352	-		-	LLW budget adj to be split across all school codes 21900
G07 Secondary Schools Services GF	6,813	3,407	124	3,283	6,813	-		-	
G09 Special Schools Services GF	1,681	841	-	841	1,681	-		-	
E40 Divisional Management	170	85	57	28	176	6		6	
E42 Sports & Physical Activity	4,050	2,025	2,144	119	4,080	29		29	
E45 Mile End Park	1	0	56	56	9	8		8	
E46 Arts, Parks & Events	2,955	1,477	798	680	3,012	57		57	
E48 Community Languages Services	671	335	292	44	674	4		4	
Early Years Service DSG	-	-	123		-	-		-	
Total General Fund	103,610	51,805	54,505	2,577	113,343	9,733	-	9,733	
A90 Support Services Holding A/c		-		-	-	-		-	
G29 Pupil Referral Unit	5,068	2,534	1,606	928	5,068	0		0	
H68 Ext Fund - Dedicated Sch Grant	-	165,149	-	165,149	-	0		-	
H79 ESCW Resources DSG M & A	3,665	1,832	41	1,792	3,667	2		2	
H83 ESCW Human Resources DSG	546	273	99	174	546	-		-	
H62 Attendance & Welfare Service	55	27	55	28	55	-		-	
G11 Early Years Service GF	942	471	518	47	942	0		0	Redundancies covered by Corporate with the exception of £200k to be confirmed. £318k central recharges and accommodation. Finance adjustment (-£632.8k) to balance budget
G12 Local Authority Day Nurseries	953	477	562	85	953	0		0	Expectation that services will be recommissioned during 17/18. -£653.1k Finance adjustment to balance budget. Risk that there will be a budget pressure due to £800k reduction in DSG for 17/18.
G91 Schools Capital Holding Accounts				-	-	-		-	
H10 Learning & Achievem't M & A DSG	240	120	160	40	240	-		-	
H11 Early Years Service DSG	27,344	13,672	3,900	9,772	27,341	3		3	
H16 Special Educ Needs DSG	31,732	15,866	4,689	11,177	33,021	1,289		1,289	Pressure of £1.1m increased activity. Finance adjustment (-£1.3m - potential of increased activity +£0.7m Plus £0.6m reduction in DSG) Finance adjustment on managers forecast for -£4.5m as manager double count on PVI/Schools
H18 Educ Psychology Serv DSG	188	94	188	94	188	-		-	
H55 Children Looked After DSG	422	211	363	152	380	41		41	
H78 Pupil Admissions & Excl DSG	3,153	1,577	322	1,255	3,153	1		1	
G02 Pre-Primary Schools DSG	36	18	1,757	1,739	36	0		0	
G04 Primary Schools DSG	139,336	69,668	32,099	37,569	139,336	0		0	
G06 Secondary Schools DSG	110,165	55,083	28,012	27,070	110,165	0		0	
G08 Special Schools DSG	3,455	1,727	3,122	1,395	3,455	0		0	
H04 Primary Academies	-	-	1,217	1,217	-	-		-	
H06 Secondary Academies	-	-	8,768	8,768	-	-		-	
G17 Support For Learning Serv DSG	2,850	1,425	1,604	179	2,771	79		79	
Total DSG	-	74	89,082	89,156	1,019	1,166	-	1,166	
Total Childrens Services	103,462	51,731	143,587	91,733	114,361	10,899	-	10,899	

Place Directorate Budget Summary - Draft Outturn Position 2017-18 as at end of Period 6 (September)

Service Area	Current Budget (Net)	Budget to Date	Actuals	Current Variance to date	YE Forecast Outturn	YE Outturn Variance	Agreed to be funded from reserve	YE Outturn Variance	Comments
J24 Economic Development	1,859	929	2,396	1,466	2,313	454	-	454	Mayoral Growth priorities of £1.3m has been set aside for 2017/18. In addition, this service receives significant funding from top slice new homes bonus and S106. An exercise is being undertaken to review the draw down on these funds for 2017/18. Action: Supporting evidence to be provided.
R96 PAS Scheme	20	10	7	-	20	0	0	0	
J40 Homelessness	2,162	1,081	649	-	2,332	170	-	170	£170k increase in Temporary Accommodation costs to be funded from reserves. Action: Temp accommodation to be reviewed in conjunction with the impacts of the benefit cap initiative. Any overspend to be evidenced and funded from reserves.
J26 Lettings	1,221	610	931	321	1,221	0	0	0	Expenditure to date exceeds budget because recharges to the HRA and RP's will be raised later in the financial year. Action: Budget profile to be reviewed.
J22 Housing Regeneration	98	49	89	40	98	-	0	-	Expenditure to date exceeds budget because recharges to the HRA and RP's will be raised later in the financial year, as well as year end capitalisation of salary costs. Action Budget profile to be reviewed.
J20 Strategy, Regeneration & Sustainability	1,500	750	1,570	820	1,500	-	0	-	Expenditure to date exceeds budget because recharges to the HRA and RP's will be raised later in the financial year, as well as year end capitalisation of salary costs. Action Budget profile to be reviewed.
J44 Application Support	-	50	287	337	99	0	0	0	Expenditure significantly exceeds income because online planning fee applications still to be transferred from control account. These currently exceed £1.3m Action Journal to be processed.
J04 BC Revenue	148	74	176	102	148	0	0	0	
K99 Building Control Trading A/c	50	25	159	134	200	150	-	150	
J06 Development Management	380	190	940	750	380	0	0	0	
J50 Directorate Management Systems	676	338	428	90	676	0	0	0	
J49 Infrastructure Planning	135	68	414	346	135	-	0	-	
J47 PBC Service Management	323	162	153	9	323	-	0	-	
J45 Planning, Other Projects	-	-	1	1	-	-	-	-	
J46 Strategic Planning	1,286	643	515	-	1,601	315	-	315	Unbudgeted Plan Making Team costs expected to be funded from reserves.
J32 Administrative Buildings	-	4,255	2,404	1,852	8,310	200	-	200	Unbudgeted Whitechapel Civic centre cost £200k. Action: Provide evidence for funding from reserves.
K97 Building And Technical Services	323	162	252	91	323	-	0	-	
J30 Capital Delivery	534	267	390	123	534	-	0	-	
J36 Corporate Landlord Model	12,398	6,199	4,776	-	13,148	750	-	250	Unbudgeted security cost £200k and additional R&M of £500k. Action: a) Security costs to be evidenced for funding from reserves. b) Review current R&M programme and reprioritise works to address urgent issues.
J16 Corporate Property	956	478	443	-	956	0	0	0	
J34 Depots	-	-	11	11	-	-	-	-	
E15 Clean and Green	34,785	12,267	12,140	-	34,785	0	0	0	
E23 Concessionary Fares	9,207	4,604	4,732	128	9,207	0	0	-	
E30 Fleet Management	1	69	355	-	1	0	0	0	
E24 Parking Control	-	9,942	7,976	1,967	-	500	-	-	Forecast additional income of up to £500k due to increased bay suspension activity. Action: Consider the potential use to address budget issues in Public Realm.
E31 Passenger Transport	7	211	90	-	7	0	0	-	
E10 Public Realm Management & Administration	344	206	89	-	344	0	0	0	
E25 Road Safety	57	80	66	-	57	0	0	0	
E12 Transportation & Highways	1,586	529	623	94	1,586	-	0	-	
E32 Vehicle Workshop	1	27	56	28	1	0	0	0	
E16 Waste Strategy, Policy and Procurement	357	214	348	134	433	76	-	76	£76k consultant cost related to the retender of the waste disposal contract. This additional cost was previously funded from reserves.
E83 Enforcement & Intervention	2,395	1,198	1,458	261	2,845	450	-	-	CCTV fibre network saving not likely to materialise, £400k. £250k of the SEARs one off saving is unlikely to be achieved. Action: Parking additional income could be used to fund £200k of CCTV
E88 Environmental Regulatory Services	5,919	2,959	1,912	-	6,019	100	-	100	Kemnal Park budget shortfall. Action: evidence to be provided for funding from reserves.

Service Area	Current Budget (Net)	Budget to Date	Actuals	Current Variance to date	YE Forecast Outturn	YE Outturn Variance	Agreed to be funded from reserve	YE Outturn Variance	Comments
E82 Street Trading Account	-	0	43	-	300	300	300	0	Contribution to the PSI implementation £200k and £100k for the cost of redundancies.
J14 Management & Support Services	770	385	2,923	2,538	770	0		0	Profile to be amended for Central Support Recharges. Pay Award to be relocated across directorate
J08 Programmes & Projects Funding	1,404	702	327	-	1,404	0		0	Budget to be reviewed as responsibility for services sits within Resources
J12 Resources	198	99	62	-	398	200		200	Unbudgeted senior management and support
EXC9 Excluded - PLA	-	-	175	-	-	-		-	
	63,283	21,337	26,968	5,631	65,948	2,668	1,939	726	

Resources Directorate Budget Summary - Draft Outturn Position 2017-18 as at end of Period 6 (September)[illegible]

Service Area	Current Budget (Net)	Budget to Date	Actuals	Current Variance to date	YE Forecast Outturn	YE Outturn Variance	Agreed to be funded from reserve	Outturn after adjusting for reserves	Comments
RESOURCES TOTAL	24,747	12,373	16,061	3,688	25,958	1,211	- 46	1,166	

Governance Directorate Budget Summary - Draft Outturn Position 2017-18 as at end of Period 6 (September)

Service Area	Current Budget (Net)	Budget to Date	Actual	Current Variance	Forecast	Variance	Agreed to be funded from reserve	Outturn after adjusting for reserves	Comment
C14 Communications	861	431	577	146	861	- 0		- 0	1.No budget forecasts have been loaded to date by the service 2.Based on budget surgery conversations the service is expected to be on target at the year end. This is under review and an update will be provided if this position changes. 3. High variance to date reflects a) no recharge for tower design processed to date (thus income to come in), b) Cost of redundancy following restructure is included but will be funded corporately. 4. There are 3 vacant posts within the service, these are currently filled by Agency staff. 5. Centralisation of £250k campaign budget still being finalised.
C16 Corporate Strategy and Equalities	859	429	721	292	1,309	450		450	1.The service has a £600k savings target, the requisite budget reduction has now been applied to C16. 2.Restructure to deliver this target is progressing, however, only part year impact (1 qtr) is likely to be realised this year - thus there is a risk of c.£450k overspend (one off) in 2017/18 that will need to be managed 3.Mitigation action needs to be considered, including seeking corporate funding to cover slippage. 4.The service currently has two vacancies that are covered by temporary/agency staff.
C54 One Tower Hamlets	3,271	1,662	1,651	11	3,271	- 0		- 0	See above
C55 Legal Services	99	50	595	545	99	- 0		- 0	1.The service is forecasting to be on target but there is some risk of overspend and the position is being monitored. 2.High variance to date due to: a) SLA recharge to THH not yet processed b) A number of additional posts have been agreed, costs are being incurred but , funding yet to be transferred (OFSTED/PH/Additional funding from corporate) c) other recharges to be processed (income from schools) 3.There are currently 10 vacancies - all currently filled with agency staff. Budget for vacant posts does not cover cost of agency staff.
C56 Registration of Births, Deaths & Marriages	428	214	319	105	628	200		200	Income target not being achieved - thus savings target and additional employee costs are not being covered. The directorate is reviewing the position and a risk of £150k-£200k overspend is likely. The budget forecast by manager's is not accurate
C58 Electoral Registration	833	417	293	124	833	- 0		- 0	Expected to be on target at the year end.
C60 Borough Elections	29	14	78	63	29	0		0	Expected to be on target at the year end.
C62 Democratic Services	2,924	1,462	1,377	85	2,924	0		0	Expected to be on target at the year end.
C78 Democratic Representation	849	425	425	0	849	- 0		- 0	Expected to be on target at the year end.
C80 Corporate Management	2,310	1,155	1,212	57	2,310	0		0	Expected to be on target at the year end.
C82 Business Support Unit	103	52	61	10	103	- 0		- 0	Expected to be on target at the year end.
C84 Information Governance & Complaints	185	92	125	32	185	0		0	Expected to be on target at the year end.
Excluded - CHE	-	-	156	156	-	-		-	
TOTAL	12,751	6,402	7,277	875	13,401	650	0	650	

MTFS Savings Tracker 2017-18 as at 30 September 2017

Green – Low or no risk to delivering forecast savings (clear delivery plans in place / no risks to delivery / project running to timescale or is complete)
Amber – Medium / some risk to delivering forecast savings, with potential for slippage (project plans agreed but not progressing / project delayed / resourcing issues / project is still ongoing)
Red – High risk to delivering forecast savings, with potential for slippage and / or non delivery (project not started and no clear plans / project plans not agreed / project complete but full target will not be realised / project cannot be delivered)

Total 2017-18 Savings (Approved 2017-18 savings £20.396m & Historic savings carried forward £5.704m)

Page 228

Directorate	2017-18						2018-19			2019-20		
	Savings target £'000	Delivered/ cash £'000	Forecast savings RAG Green £'000	Forecast savings RAG Amber £'000	Variance - Slippage £'000	Variance - Under / (over) delivery £'000	Savings target £'000	Forecast savings £'000	Variance	Savings target £'000	Forecast savings £'000	Variance
Health, Adults & Community	7,030	1,398	2,476	998	2,894	662	2,733	2,748	(15)	2,652	2,652	-
	3,201	110	110	2,216	486	389	2,304	2,179	125	3,002	3,002	-
	2,648	68	1,498	-	950	200	780	480	300	2,476	2,176	300
	2,293	1,175	1,253	761	200	79	2,075	2,070	5	525	525	-
Place	759	-	-	300	300	159	-	300	(300)	-	-	-
Resources	10,169	1,915	7,669	3,289	1,621	(2,410)	7,569	5,749	1,820	7,119	5,894	1,225
Governance												
All												
Total	26,100	4,666	13,006	7,564	6,451	(921)	15,461	13,526	1,935	15,774	14,249	1,525

Total		26,100	4,666	20,570	6,451	(921)	2017-18		2018-19		15,461	13,526	1,935	15,774	14,249	1,525
Reference	Description	Directorate	Savings Achievement Status	Savings target £'000	Delivered/ cashed £'000	Forecast savings £'000	Variance - Slippage £'000	Variance - Under / (over) delivery £'000	Forecast savings RAG	Status update	Savings target £'000	Forecast savings £'000	Variance	Savings target £'000	Forecast savings £'000	Variance
				Actual savings delivered to date	Year end position	Element of savings target that will be delivered in future years	Amount not achievable / (over) achievement of savings)									
ALL002/17-18	Fees & Charges	All	Savings Delivered / On Target	919	500	919	-	-	Green	1.Achieved	419	419	-	419	419	-
ALL003/17-18	Debt Management & Income Optimisation	All	Savings Delivered / On Target	3,000	-	4,650	(1,650)	Green	Green	1.Potential for early delivery of savings 2.Primarily through BR and CT debt review and recovery.	3,000	2,175	825	3,000	2,175	825
ALL007/17-18	Corporate Management Review	All	Savings Delivered / On Target	500	500	500	-	-	Green	1.Achieved	-	-	-	-	-	-
ALL008/17-18	Treasury Management Efficiencies	All	Savings Delivered / On Target	1,500	515	2,060	(560)	Amber	Amber	1.Savings b/f 2.Additional savings put forward for 2020/21	500	250	250	-	250	(250)
ALL009/17-18	Consolidation of Business Support and Administration Functions	All	Savings Delivered / On Target	-	-	-	-	-	Amber	1.Future year saving	1,000	1,000	-	-	-	-
ALL010/17-18	ICT Centralisation	All	Savings Delivered / On Target	-	-	-	-	-	Green	1.Future year saving	-	-	-	400	400	-
RES003/17-18	Revise Local Council Tax Reduction Scheme	All	Savings Delivered / On Target	1,400	400	1,600	(200)	Green	Green	1.Savings achieved through additional CT income	-	-	-	-	-	-
RES006/17-18	Functional Consolidation of Procurement	All	Savings Delivered / On Target	250	-	250	-	Amber	Amber	1.Part of the business support review. Slippage to be covered corporately	-	-	-	-	-	-
CHI002/17-18	Better support for families through early help, and reduction in social care demand	Children's Services	Savings Delivered / On Target	-	-	-	-	Green	Green	1.2019/20 project, further work to be done - no significant risk at this stage.	-	-	-	1,000	1,000	-
CHI004/17-18	Integrating Employment Services for Young People	Children's Services	Savings Delivered / On Target	-	-	-	-	Amber	Amber	1.2019/20 project, further work to be done - no significant risk at this stage.	-	-	-	143	143	-
CHI005/16-17	Directorate support services- more efficient working	Children's Services	Savings Delivered / On Target	160	-	160	-	Amber	Amber	1.This is incorporated into the corporate business support review.	-	-	-	-	-	-
CHI006/17-18	Regional Adoption Agency	Children's Services	Savings Delivered / On Target	-	-	-	-	Amber	Amber	1.2019/20 project, further work to be done - no significant risk at this stage. 2.Slow progress is being made regionally to create the agency - this could have impact on the deliverability of this target. 3.There is a risk that saving will not be delivered and may need to written off	250	-	250	-	-	-
CLC035/15-16	Review of Arts Parks & Events Team	Children's Services	Savings Delivered / On Target	110	110	110	-	Green	Green	1. Saving Achieved	-	-	-	-	-	-

Reference	Description	Directorate	Savings Achievement Status
ESCW034/16-17	Directorate administration review	Children's Services	Savings Delivered / On Target
LPG010/15-16	Staffing and associated efficiencies	Governance	Savings Delivered / On Target
ADU001/17-18	Social Care Services for Older People	Health, Adults & Community	Savings Delivered / On Target
ADU002/17-18	Community Equipment Service	Health, Adults & Community	Savings Delivered / On Target
ADU004/17-18	Reshaping Reablement Services	Health, Adults & Community	Savings Delivered / On Target
ADU006/17-18	Substance Misuse	Health, Adults & Community	Savings Delivered / On Target
ADU008/17-18	Day Opportunities Provision	Health, Adults & Community	Savings Delivered / On Target
ADU009/17-18	Public Health – 0-19 Public Health Programme Savings	Health, Adults & Community	Savings Delivered / On Target
ADU010/17-18	Public Health- Adult Weight Management	Health, Adults & Community	Savings Delivered / On Target
ADU011/17-18	Public Health- Community Development Programme	Health, Adults & Community	Savings Delivered / On Target
ADU012/17-18	Public Health – Primary Care Prevention Programme	Health, Adults & Community	Savings Delivered / On Target
ADU013/17-18	Public Health - Sexual Health Services	Health, Adults & Community	Savings Delivered / On Target
ADU014/17-18	Public Health - Specialist Smoking Programme	Health, Adults & Community	Savings Delivered / On Target
CLC003a/17-18	Service Redesign - Safer Communities	Health, Adults & Community	Savings Delivered / On Target
CLC001/17-18	Waste Management Contract Efficiencies	Place	Savings Delivered / On Target
CLC003b/17-18	Service Redesign - Safer Communities	Place	Savings Delivered / On Target

2017-18			Forecast Status update				Forecast savings £'000	Variance - Under / (over) £'000	Element of savings target that will be delivered in future years	Forecast savings £'000	Year end position	Actual savings delivered to date	Savings target £'000
			Forecast savings RAG										
317	-	317	- Amber	1. This is incorporated into the corporate business support review.			-						
79			79 Green	1. Savings achieved									
200		200	- Green										
179	-	91	- Green	1. Saving expected to be delivered, slippage will be covered through one off resources (BCF)				88					
64		64	- Green	1. Expected to be Delivered									
950	950	950	- Green	1. Service confirmed that savings have been realised.									
50	-	60	(10) Green	1. Savings achieved									
-			- Green	1. Future year savings, expected to be delivered									
48		9	- Green	1. Savings will be delivered, slippage mitigated through PH budget				39					
205		234	(29) Green	1. Service confirmed that savings have been realised.									
62		71	(9) Green	1. Service confirmed that savings have been realised.									
267		246	- Green	1. Service confirmed that savings have been realised.				21					
96		103	(7) Green	1. Service confirmed that savings have been realised.									
448	448	448	0 Green	1. Saving delivered									
1,030		1,030	- Green	1. Contract negotiation completed, savings target for 2017/18 delivered. - 2. Early delivery of future year savings will be used to offset slippage									
400		400	- Green	1. Target for 2017/18 will be delivered through vacancy management. 2. This is a one-off saving for 2017/18 only with budget returned in 2018/19 onwards.									

2018-19		2018-19	
Savings target £'000	Forecast savings £'000	Variance	
-	-	-	-
-	-	-	-
300	300	-	-
-	-	-	-
467	467	-	-
50	50	-	-
310	310	-	-
409	387	22	-
48	87	(39)	-
50	11	39	-
30	53	(23)	-
158	179	(21)	-
54	47	7	-
-	-	-	-
255	255	-	-
1,800	208	(0)	-
-	-	-	-

2019-20		2019-20	
Savings target £'000	Forecast savings £'000	Variance	
-	-	-	-
500	500	-	-
308	308	-	-
319	319	-	-
-	-	-	-
140	140	-	-
311	311	-	-
-	-	-	-
-	-	-	-
100	100	-	-
-	-	-	-
255	255	-	-
1,800	1,800	-	-
-	-	-	-

Reference	Description	Directorate	Savings Achievement Status
CLC004/17-18	Smarter Working – Parking, Mobility & Transport Services Efficiencies	Place	Savings Delivered / On Target
D&R001/17-18	Responding to Competition in Planning	Place	Savings Delivered / On Target
D&R002/17-18	Maximising use of technology in Housing Options Service	Place	Savings Delivered / On Target
D&R003/17-18	Purchase of Private Sector Units within the General Fund for use as Temporary Accommodation	Place	Savings Delivered / On Target
D&R008/16-17	Generating more income from council assets	Place	Savings Delivered / On Target
RES002/17-18	Benefits Service Admin Savings	Resources	Savings Delivered / On Target
RES004/17-18	Fund DHP through the Tackling Poverty Fund	Resources	Savings Delivered / On Target
RES005/17-18	Review and Revise Risk Management Service	Resources	Savings Delivered / On Target
RES028/15-16	More efficient working across Central Service (HR) and Payroll	Resources	Savings Delivered / On Target
Savings Delivered / On Target			
Savings Slipping but Achievable			
ALL001/17-18	Review of Printing/ Scanning/ All Use of Multi-Functional Devices (MFD's)	All	Savings Slipping but Achievable
ALL006/17-18	Local Presence / Contact Centre Review	All	Savings Slipping but Achievable
RES001b/17-18	Human Resources	All	Savings Slipping but Achievable

2017-18				Forecast Status update			
Savings target £'000	Delivered/ cashed £'000	Forecast savings £'000	Variance - Slippage £'000	Variance - Under / (over) £'000	Forecast savings RAG		
-	-	-	-	-	-	1. The target is for 2018/19 - no risks to delivering this at this stage.	
68	68	68	-	-	Green	1. Achieved	
-	-	-	-	-	-	1. This is a 2019/20 saving - no risks flagged at this stage.	
-	-	-	-	-	Green	1. The target is for 2018/19 - no risks to delivering this at this stage.	
50	-	-	50	-	Green	1. The council is currently looking into ways of generating income from its assets such as the borough Wifi initiative.	
450	450	450	-	-	Green	1. Savings achieved through contract efficiencies and other spend reductions	
725	725	725	-	-	Green	1. Savings achieved through budget reduction. Commitment in tackling poverty is being funded by the Mayors Tackling Poverty Fund.	
90	-	90	-	-	Amber		
78	-	78	-	-	Green	1. Delivered	
13,695	4,666	15,633	448	(2,195)			
500	-	200	300	-	Amber		
600	-	-	600	-	Amber	1. Work is progressing on the first phases of both the Local Presence and the Contact Centre Review programmes and it is anticipated that (a) reconfiguration building work on the first LP location (ISWM) will commence in March (b) first phase of THCC integration (Revenues & Benefits) will be completed during Q4. These first phase projects should enable limited savings in Q4 with the bulk of the associated savings following in Q1/2 of 2018/19. Work is also underway to plan the full rollout of both LP and CC Review projects through 2018/19 with associated savings.	
1,500	-	1,029	471	0	Amber	1. savings expected through reduced agency use 2. Savings realised being reviewed	

2018-19		2019-20	
Savings target £'000	Forecast savings £'000	Savings target £'000	Forecast savings £'000
300	-	-	-
72	72	76	76
-	-	300	300
200	200	300	300
-	-	-	-
525	525	525	525
-	-	-	-
-	-	-	-
-	-	-	-
8,350	6,740	9,896	9,021
500	650	500	650
650	-	800	-
1,500	1,255	2,000	2,000

2018-19		2019-20	
Savings target £'000	Forecast savings £'000	Savings target £'000	Forecast savings £'000
300	-	-	-
72	72	76	76
-	-	300	300
200	200	300	300
-	-	-	-
525	525	525	525
-	-	-	-
-	-	-	-
-	-	-	-
8,350	6,740	9,896	9,021
500	650	500	650
650	-	800	-
1,500	1,255	2,000	2,000

Reference	Description	Directorate	Savings Achievement Status
CHI001/17-18	Youth Service Transformation	Children's Services	Savings Slipping but Achievable
CHI003/17-18	Increasing the involvement of partners in Early Years services	Children's Services	Savings Slipping but Achievable
CHI005/17-18	Better targeting of services for children with special educational need and disabilities (SEND)	Children's Services	Savings Slipping but Achievable
CHI006/16-17	Review of Child and Adolescent Mental Health services (CAMHS)	Children's Services	Savings Slipping but Achievable
CHI002/17-18	Income Optimisation Opportunities	Children's Services	Savings Slipping but Achievable
CHI005/17-18	Culture, Learning & Leisure Service Efficiencies	Children's Services	Savings Slipping but Achievable
ALL005/17-18	Consolidation of Strategy, Policy & Performance Functions	Governance	Savings Slipping but Achievable
LPG002/15-16	Implementation of Registration Service new business model	Governance	Savings Slipping but Achievable
ADU001/16-17	Review of Day Services for Older People	Health, Adults & Community	Savings Slipping but Achievable
ADU003/17-18	Helping People with Learning Disability live Independently	Health, Adults & Community	Savings Slipping but Achievable
ADU005/17-18	Workforce Efficiencies in Adults Social Care	Health, Adults & Community	Savings Slipping but Achievable
ADU006/16-17	Charging for community Social Care services	Health, Adults & Community	Savings Slipping but Achievable
ADU007/16-17	Sharing Services with NHS Partners	Health, Adults & Community	Savings Slipping but Achievable

2017-18				Forecast Status update			
Savings target £'000	Delivered/ cashed £'000	Forecast savings £'000	Variance - Slippage £'000	Variance - Under / (over) delivery £'000	Forecast savings RAG		
1,800		1,600	200	-	- Amber	1.Restructure now in place but was delayed - implemented Oct 2017. 2.Slippage of £400k due to delay - will be covered partly through vacancy management	
125	-	-	125	-	- Amber	1.Project not yet started - will slip into 2018/19 2.No mitigation in place yet - reflected in 2017/18 budget monitoring, service is reporting an overspend.	
100			100	-	- Amber	1. There is still concerns about whether the savings are achievable in the business case. 2.The service is currently forecasting an overspend and further work needs to be done.	
50				50	Amber	1.Work is being undertaken to put in mitigating actions to address this such as management action to maintain vacancies, one off funding streams, contract efficiencies.	
40	-	-	40	-	- Amber	1.Project slippage into 2018/19 when the substantial savings are due 2.Current year slippage of £40k is being managed through vacancy management.	
160	-	139	21	-	- Amber	1.The year 2 GLL contract savings will not be achieved as the contract has been renegotiated without making savings. £21k Income generation for the Urban Duke of Edinburgh awards will be deferred to year 2. The project is assessed as amber as although the savings variance for this year is minimal, there is a potential £250k savings variance for the overall project. An exception report has been developed with the project sponsor for submission to the Smarter Service Design Board and is tabled for discussion at CLT on 9th August.	
600	-	300	300	-	- Amber	1.Restructure underway - slippage expected and is being reported corporately. Slippage will need to be covered corporately. 2.Full savings expected from 2018/19.	
80				80	Amber	1.The new registrars service model was implemented towards the end of 2015/16. However additional income that needed to be generated through some increases in existing fees and new charges introduced as part of the new model has not materialised and the service is currently reviewing options to mitigate.	
241			241	-	- Amber	Saving slipped. Consultation at Mayfield Court launched June 2017. Work required to identify slippage.	
736		552	184	-	- Amber	1.Project expected to deliver full savings over the MTFs 2.Some slippage in 2017/18 that will be covered through one off resources (BCF)	
220	-	110	110	-	- Amber	1.Saving expected to be delivered, slippage will be covered through one off resources (BCF)	
540			540	-	- Amber	Saving slipped. Work required to estimate 17-18 assessments. No invoices sent out as at July 17.	
521		300	221	-	- Amber	Further work required to identify saving. Risk of duplication with 17-18 restructure savings.	

2018-19		2019-20	
Savings target £'000	Forecast savings £'000	Savings target £'000	Forecast savings £'000
-	-	-	-
1,204	1,329	1,079	1,079
300	300	740	740
300	300	40	40
250	250	-	-
-	300	-	-
582	582	619	619
220	220	-	-

Reference	Description	Directorate	Savings Achievement Status
ESCW066/15-16	Extension of day service to incorporate out of hours work. To be linked to 3 other service challenges - ESCW17, 63 & 65	Children's Services	Not Deliverable / Not Achievable
ESCW	One-offs to carry forward	Health, Adults & Community	Not Deliverable / Not Achievable
ESCW063/15-16	Additional restructure Adults OOH. To be linked to 3 other service challenges - ESCW17, 65 & 66	Health, Adults & Community	Not Deliverable / Not Achievable
ESCW065/15-16	Additional restructure Adults OOH. To be linked to 3 other service challenges - ESCW17, 65 & 66	Health, Adults & Community	Not Deliverable / Not Achievable
Not Deliverable / Not Achievable			
Total			

2017-18				2017-18				2017-18			
Savings target £'000	Delivered/ cashed £'000	Forecast savings £'000	Variance - Slippage £'000	Variance - Under / (over) £'000	Forecast savings RAG	Status update	Forecast savings £'000	Savings target £'000	Delivered/ cashed £'000	Forecast savings £'000	Variance - Slippage £'000
	Actual savings delivered to date	Year end position	Element of savings target that will be delivered in future years	Amount not achievable / (over achievement of savings)							
51				51	Red	1. Not deliverable, would like this to be written off					
593				593	Red	1. Not deliverable, would like this to be written off					
62				62	Red	1. Not deliverable, would like this to be written off					
62				62	Red	1. Not deliverable, would like this to be written off					
1,256				1,256							
26,100	4,666	20,570	6,451	(921)							

2018-19				2018-19				2018-19			
Savings target £'000	Forecast savings £'000	Variance		Savings target £'000	Forecast savings £'000	Variance		Savings target £'000	Forecast savings £'000	Variance	
	Year end position				Year end position				Year end position		
15,461	13,526	1,935		15,461	13,526	1,935		15,461	13,526	1,935	

2019-20				2019-20				2019-20			
Savings target £'000	Forecast savings £'000	Variance		Savings target £'000	Forecast savings £'000	Variance		Savings target £'000	Forecast savings £'000	Variance	
	Year end position				Year end position				Year end position		
15,774	14,249	1,525		15,774	14,249	1,525		15,774	14,249	1,525	

Projected Movement in Reserves April 2016 to March 2020

	31-03-2016	31-03-2017	31-03-2018	31-03-2019	31-03-2020
	£m	£m	£m	£m	£m
General Fund Reserve	72.1	31.1	31.6	26.3	28.3
Earmarked Reserves	122.0	0			
Insurance		22.1	22.1	22.1	22.1
Decent Homes - Capital schemes		11.6	8.6	6.6	4.6
Main Stream Grants Fund		0.4	0.0		
New Civic Centre		20.8	10.8	5.8	0.0
Replacement Social Housing Reserve (Capital)		7.5	3.5	1.5	0.0
Parking Control		3.3	3.3	3.3	3.3
Transformation Reserve		25.0	17.0	12.0	7.0
ICT Reserve		25.0	20.0	15.0	10.0
Mayor Tackling Poverty Reserve		5.0	3.3	1.7	0.0
Free School Meals Reserve		6.0	4.0	2.0	0.0
Mayor's Priority Investment Reserve		10.0	6.9	4.0	1.3
Risk Reserve		15.0	15.0	15.0	15.0
Services Reserve		7.3	5.3	4.3	3.3
Other Reserves					
Housing Revenue Account	32.1	32.1	43.1	15.3	19.6
Schools	31.8	31.8	29.8	27.8	25.8
Capital					
Capital grants unapplied	86.4	86.4	81.4	78.4	78.4
Capital Receipts reserve	56.2	56.2	51.2	46.2	41.2
Major Repairs Reserve	9.2	9.2	9.2	9.2	9.2
	409.8	405.8	366.2	296.4	269.1

Directorate	Programme	Current Year							Future Years			All Years (inc Future and Past)		
		Latest Budget 2017/18 (£m)	Spend to Q2 2017/18 (£m)	Spend to date as % of annual budget	Projected Spend to 31/3/2018 (£m)	Projected Variance for 2017/18 (£m)	Projected Variance for 2017/18 (%)	Explanations for Projected Variance and for % Spend to Date	2018/19 Budget (£m)	2019/20 and Future Years Budget (£m)	Total Future Years Budget (£m)	Spend in previous years (£m)	Total Budget - All Years (£m)	Total Projection - All Years (£m)
Children's	CCTV	0.135	0.000	0%	0.067	-0.068	-51%	Budget to be adjusted due to S106 funds unavailable.	0.000	0.000	0.000	0.175	0.310	0.310
Children's	Parks	5.052	0.017	0%	1.183	-3.869	-77%	Projects reprogrammed. Christ Church Gardens awaiting appeal decision.	2.294	1.500	3.794	2.628	11.473	11.473
Children's	Conditions and Improvement	8.608	3.270	38%	7.551	-1.056	-12%	Some projects have slipped into next year i.e. Blue Gate Fields Roofing budget 495k budget slipping to next year due to issues with procuring contractors in time for works to take place during the school summer break.	5.500	3.000	8.500	4.599	21.707	21.707
Children's	Bishop Challenor	0.590	0.000	0%	0.590	0.000	0%	Funds not yet utilised, revised scope in progress.	0.000	0.000	0.000	0.010	0.600	0.600
Children's	Basic Need/Expansion	12.935	6.488	50%	12.928	-0.007	0%	On target.	22.639	10.477	33.116	42.513	88.563	88.563
Children's	CHI - Mayoral Priority Growth	0.200	0.000	0%	0.000	-0.200	-100%	Budget overstated, adjustment required. This budget has become individual pocket parks accounted for in the Parks budget.	0.000	0.000	0.000	0.000	0.200	0.200
Children's	Provision for 2 year olds	1.428	0.034	2%	1.428	0.000	0%	Statutory Duty amount of £1.007m not yet being utilised for new schemes; Outstanding 16/17 schemes carried forward; awaiting for the relevant team to process the finances as most provisions are open.	0.750	0.000	0.750	1.319	3.497	3.497
Children's	Culture	2.115	0.191	9%	0.450	-1.665	-79%	Budget overstated, adjustment required.	0.120	0.000	0.120	0.678	2.913	2.913
Children's Services Total		31.063	10.000	32%	24.197	-6.866	-22%		31.302	14.977	46.279	51.921	129.263	129.263
Corporate	CORP - Indicative Schemes - Other	0.500	0.000	0%	0.000	-0.500	-100%	The tender process is now complete but is in excess of the budget. There have been negotiations to try and bring the price down but no luck so far. They may try offering a deposit up front to see if that will help. • Tender price £530k • Payment on delivery, which is expected to be May/June 2018.	0.000	0.000	0.000	0.000	0.500	0.500
Corporate	Whitechapel Civic Centre	3.770	1.025	27%	3.770	-0.000	0%		0.000	0.000	0.000	1.377	5.147	5.147
Corporate	Infrastructure Delivery Budgetary Provision	10.554	0.000	0%	0.000	-10.554	-100%	This relates to budget provision for allocations made under the Infrastructure Delivery Framework (IDF) Process. Amounts will be moved to Directorates as allocations are approved, and spend projections will be added accordingly. Any unallocated amounts in the current year will be rolled forward to future years	8.000	7.000	15.000	0.000	25.554	25.554
Corporate Total		14.825	1.025	7%	3.770	-11.055	-75%		8.000	7.000	15.000	1.377	31.201	31.201
HAC	Tele Care/Telehealth Equipment	0.097	0.000	0%	0.097	0.000	0%	Adult Social Care teams are currently completing the RCDA process to draw from the fund. Potential spend may occur this year.	0.000	0.000	0.000	0.275	0.372	0.372
HAC	Public Health	3.387	0.392	12%	3.387	0.000	0%	Projects scheduled to start this year i.e. Andrew Street, both Buxton Street East & West schemes; have yet to have any spend. Last update was delay due to additional research required (project with Highways team). Awaiting update from Public Health team as to whether schemes have slipped. Potential underspend for William Cotton Place project, awaiting update. Expecting spend for Various Improvement Works scheme in Q4 when project is expected to finish.	2.638	6.028	8.666	1.948	14.001	14.001
HAC	Occupational Therapy Suite	0.001	0.000	0%	0.000	-0.001	-100%	Complete	0.000	0.000	0.000	0.139	0.140	0.140

Directorate	Programme	Current Year							Future Years			All Years (inc Future and Past)		
		Latest Budget 2017/18 (£m)	Spend to Q2 2017/18 (£m)	Spend to date as % of annual budget	Projected Spend to 31/3/2018 (£m)	Projected Variance for 2017/18 (£m)	Projected Variance for 2017/18 (%)	Explanations for Projected Variance and for % Spend to Date	2018/19 Budget (£m)	2019/20 and Future Years Budget (£m)	Total Future Years Budget (£m)	Spend in previous years (£m)	Total Budget - All Years (£m)	Total Projection - All Years (£m)
HAC	Condition	0.004	0.004	97%	0.000	-0.004	-100%	Single project complete, Final Account delayed due to lease issues being dealt with by Asset Management and Legal services.	0.000	0.000	0.000	0.091	0.095	0.095
Health, Adults and Communities Total		3.489	0.397	11%	3.484	-0.005	0%		2.638	6.028	8.666	2.453	14.608	14.608
HRA	Housing Capital Programme	41.724	5.768	14%	32.112	-9.612	-23%		32.815	95.258	128.073	134.246	304.043	304.043
HRA	Ocean Estate Regeneration	0.866	0.451	52%	1.205	0.339	39%	Additional costs to be incurred relating to the CPO's on Ocean Block H - the scheme is currently going through the cabinet report process	0.000	0.000	0.000	2.550	3.416	3.416
HRA	Blackwall Reach	2.748	0.225	8%	2.748	-0.000	0%		1.152	0.000	1.152	2.516	6.416	6.416
HRA	Fuel Poverty Works	0.040	-0.035	-89%	0.000	-0.040	-100%		0.400	0.000	0.400	3.867	4.307	4.307
HRA	Short Life Properties	0.176	0.026	15%	0.176	0.000	0%		0.000	0.000	0.000	1.525	1.700	1.700
HRA	New Supply - Budget Provision	0.000	0.000	0%	0.000	0.000	0%		0.000	26.392	26.392	0.000	26.392	26.392
HRA	Buybacks 1-4-1 Receipts	26.270	1.652	6%	0.000	-26.270	-100%	Budget has been set aside for buybacks using 1-4-1 receipts - however the decision has been made to use prioritise the GF budget over the HRA budget, to allow flexibility of use	0.000	0.000	0.000	0.982	27.252	27.252
HRA	New Supply - On site	4.239	1.131	27%	4.239	0.000	0%		0.000	0.000	0.000	29.039	33.278	33.278
HRA	New Supply - Pre construction	3.161	0.155	5%	3.161	0.000	0%		68.192	29.471	97.663	7.348	108.172	108.172
HRA	Community Benefit Society - 1-4-1 receipts	4.500	0.000	0%	4.500	0.000	0%		4.500	0.000	4.500	0.000	9.000	9.000
HRA Total		83.723	9.372	11%	48.141	-35.582	-42%		107.059	151.121	258.180	182.073	523.976	523.976
Place	Contaminated Land Works	0.148	0.000	0%	0.148	-0.000	0%	Programmed to spend this year.	0.106	0.106	0.212	0.144	0.504	0.504
Place	ICT Solution - Handheld Devices	0.424	0.011	3%	0.424	-0.000	0%	Programmed to spend this year.	0.000	0.000	0.000	0.126	0.550	0.550
Place	TfL Schemes	5.615	0.959	17%	5.229	-0.386	-7%	Majority programmed to spend this year. Slippage due to conflicting works and reprogramming.	3.520	2.030	5.550	8.879	20.044	20.044
Place	Public Realm Improvements	2.244	0.162	7%	1.311	-0.933	-42%	Budget overstated, adjustment required.	5.397	8.500	13.897	2.657	18.797	19.279
Place	Transport S106 Funded Schemes	2.988	0.115	4%	2.273	-0.714	-24%	Majority programmed to spend this year. Slippage due to conflicting works and reprogramming.	0.449	1.013	1.462	1.732	6.182	6.182
Place	OPTEMS	0.091	0.057	63%	0.090	-0.001	-1%	Programmed to spend this year.	0.030	0.000	0.030	0.428	0.548	0.548
Place	PLACE - Mayoral Priority Growth 2017-18 to 2019-20	1.250	0.000	0%	1.250	0.000	0%	Programmed to spend this year.	2.150	3.000	5.150	0.000	6.400	6.400
Place	Private Sector Improvement Grants	0.030	0.006	21%	0.030	0.000	1%		0.230	0.690	0.920	0.001	0.950	0.950
Place	Disabled Facilities Grants	1.417	0.361	26%	1.257	-0.160	-11%		1.257	1.257	2.514	0.151	4.082	4.082
Place	Facilities Management - DDA works	0.052	0.000	0%	0.052	0.000	0%		0.000	0.000	0.000	0.000	0.052	0.052
Place	Section 106 Passported Funding	3.059	1.000	33%	3.059	0.000	0%		1.119	0.000	1.119	1.667	5.845	5.845
Place	S106 Schemes	2.412	0.135	6%	2.412	0.000	0%		0.087	0.000	0.087	0.296	2.794	2.794
Place	Conversion of council buildings to temporary accommodation	2.188	0.004	0%	0.668	-1.520	-69%	Schemes are under consultation and development, expected start date re-profiled for early 18/19	0.063	0.000	0.063	0.000	2.250	2.250
Place	Community Hubs/Buildings	1.985	0.531	27%	1.850	-0.135	-7%		1.000	0.000	1.000	0.015	3.000	3.000
Place	Registered Provider Grant Scheme (from 1-4-1)	2.430	1.967	81%	2.073	-0.357	-15%		3.699	0.000	3.699	0.935	7.065	7.065
Place	Purchase of Properties for use as temporary accommodation	12.505	19.896	159%	27.505	15.000	120%	This scheme has been highly successful and as such the purchases of temporary accommodation occurred earlier than is reflected in the profiled budget	15.000	0.000	15.000	2.494	29.999	29.999
Place	Thriving High Streets Pilot Programme	0.200	0.000	0%	0.200	0.000	0%		0.800	0.000	0.800	0.000	1.000	1.000
Place	Establish a Wholly Owned Company	6.000	0.000	0%	6.000	0.000	0%		0.000	0.000	0.000	0.000	6.000	6.000
Place	Establish a Community Benefit Society	2.500	0.000	0%	2.500	0.000	0%		0.000	0.000	0.000	0.000	2.500	2.500
Place	PDC 229 Bethnal Green Road	1.670	1.670	100%	1.670	0.000	0%		0.000	0.000	0.000	0.000	1.670	1.670
Place	BSF Main Build	0.000	0.000	0%	0.000	0.000	0%		0.000	0.000	0.000	21.322	21.322	21.322

Directorate	Programme	Current Year							Future Years			All Years (inc Future and Past)		
		Latest Budget 2017/18 (£m)	Spend to Q2 2017/18 (£m)	Spend to date as % of annual budget	Projected Spend to 31/3/2018 (£m)	Projected Variance for 2017/18 (£m)	Projected Variance for 2017/18 (%)	Explanations for Projected Variance and for % Spend to Date	2018/19 Budget (£m)	2019/20 and Future Years Budget (£m)	Total Future Years Budget (£m)	Spend in previous years (£m)	Total Budget - All Years (£m)	Total Projection - All Years (£m)
Place	BSF ICT Infrastructure	0.978	0.000	0%	0.000	-0.978	-100%	The BSF programme is finished and final accounts are being concluded. Once this is resolved a proposal will be brought forward to utilise any remaining resources. It is anticipated this will happen in 18-19	0.000	0.000	0.000	2.900	3.878	3.878
Place Total		50.185	26.875	54%	60.001	9.816	20%		34.906	16.596	51.502	43.746	145.433	145.915
Resources	Idea Store	0.367	0.000	0%	0.367	-0.000	0%	Programmed to spend this year.	0.000	0.000	0.000	0.776	1.143	1.143
Resources	RESOURCES - Mayoral Priority Growth 2017-18 to 2019-20	1.000	0.000	0%	1.000	0.000	0%		0.500	0.000	0.500	0.000	1.500	1.500
Resources Total		1.367	0.000	0%	1.367	-0.000	0%		0.500	0.000	0.500	0.776	2.643	2.643
Grand Total		184.652	47.668	26%	140.960	-43.692	-24%		184.405	195.722	380.126	282.346	847.125	847.607

Revenue										Capital		HRA			
Ongoing		One Off													
2017-18 £000	2018-19 £000	2019-20 £000	TOTAL £000	2017-18 £000	2018-19 £000	2019-20 £000	TOTAL £000	2017-18 £000	2018-19 £000	2019-20 £000	TOTAL £000	2017-18 £000	2018-19 £000	2019-20 £000	TOTAL £000
1,413	-	-	1,413	-	-	-	-	-	-	-	-	-	-	-	-
1,413	-	-	1,413	-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	2,000	2,000	2,000	6,000	-	-	-	-	-	-	-	-
472	-	-	472	-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	28	110	110	248	-	-	-	-	-	-	-	-
90	-	-	90	-	-	-	-	200	-	-	200	-	-	-	-
562	-	-	562	2,028	2,110	2,110	6,248	200	-	-	200	-	-	-	-
-	-	-	-	60	60	-	120	2,500	500	-	3,000	-	-	-	-
-	-	-	-	185	185	185	555	-	-	-	-	-	-	-	-
-	-	-	-	90	(10)	(80)	-	200	1,100	2,000	3,300	(350)	(300)	(250)	(900)
-	-	-	-	228	214	169	611	-	-	-	-	-	-	-	-
-	-	-	-	112	112	112	336	-	-	-	-	-	-	-	-
-	-	-	-	692	692	692	2,076	-	-	-	-	-	-	-	-

Ref No.	Growth Bids Description	Directorate	Strategic Priority Area
MGR0 ADU 1-17	Implementation of the Ethical Care Charter	Health, Adults and Community	1.4 More people living healthily and independently for longer
Health, Adults and Communities			
MGR0 ADU 2-17	Continuing to provide universal free school meals	Health, Adults and Community	1.4 More people living healthily and independently for longer
MGR0 CHI 1-17	Supporting our Care leavers to find work opportunities through employment initiatives	Children's Services	1.3 Young people realising their potential
MGR0 CHI 2-17	Children's Centre commissioning of voluntary and community sector (VCS) organisations	Children's Services	1.3 Young people realising their potential
MGR0 CLC 5-17	Provision of four new outdoor gyms to improve health outcomes to all parts of the community	Children's Services	1.4 More people living healthily and independently for longer
Children's Services			
MGR0 D&R 1-17	Creating community hubs and regularising the usage of community buildings to provide high quality, low cost space for community groups	Place	1.5 Reducing inequality and embracing diversity
MGR0 D&R 2-17	Enhancing services to support people in overcoming the barriers to accessing skills and toward employment	Place	1.5 Reducing inequality and embracing diversity
MGR0 D&R 3-17	Introducing new off-street parking arrangements in our housing estates due to changes in national legislation	Place	2.1 An improved local environment
MGR0 D&R 4-17	Supporting young people realise their potential through the Mayor's Apprenticeship Fund	Place	1.3 Young people realising their potential
MGR0 D&R 5-17	Supporting residents aged 50 and above through training and support to help them access employment opportunities	Place	1.2 More residents in good-quality, well-paid jobs
MGR0 D&R 6-17	Helping women to progress from unemployment into health care careers.	Place	1.2 More residents in good-quality, well-paid jobs

Page 239

Progress/Update	
Implemented in Sept/Oct 2016 - Full year impact in 2017/18.	
Budget Transferred to CHI to deliver the FSM programme	
Following the outcome of Ofsted, the Leaving Care Service including 16+ is currently under review. There may be some slippage on this project, but further work is required to determine costs.	
PIF signed for commissioning to commence in Jan 2018. Costs reduced to £27.5k 17/18 and £110k for 18/19 and 19/20	
The sites have been identified for the Gyn investment programme. This is currently being reviewed and works will commence following consultation in the 3rd Quarter 2017/18.	
A programme is underway to deliver community hubs investment programme. These works are supported by the asset management and facilities management teams.	
Currently in recruitment phase. JD gradings approved by HR and unions and approvals to recruit now underway. ESOL needs analysis being completed alongside Ideas Stores provision. Complemented by SL06 funded provision to undertake additional and sector specific ESOL training through Ideas Store Adult Learning framework.	
Report to be considered at Cabinet in October 2017; this recommends the introduction of Traffic management orders to be implemented on all HRA land as a means of enforcing parking control.	
Steering group in place and procurement process underway - identified three providers including the successful Southwark provider. September contract award, with 10 day cooling off period required. Contract start and official launch on schedule for first week in October	
<ul style="list-style-type: none"> Recruitment to employment adviser post complete - existing staff member now assigned to take up project (AB) Visit conducted at The Carers Centre on the 6.7.17 Agreed to attend a day WC 10/07.17 for Carers week 10-14.07.17 to generate interest. Day TBC Had meeting with Apasen on 4.7.17 to explore apprenticeships- visit to be arranged to attend their premises- date tbc Meeting with Age UK - Larissa to be confirmed Attended Skills for Care Event on Health & Social Care opportunities for 50+. 	
<ul style="list-style-type: none"> 18 women for Cohort 3 2 unsatisfactory DBS which prevent HCA roles. 1 withdrawn as secured employment 15 women currently on pre NHS training which will complete 21st July 2017. Potential Delay due to NHS carrying OH medicals with ladies. All of TH requirements are completed. 5 positions identified and being offered as opportunities through current client groups of women and ethnic minority women, through jobs fairs and joint work with DHP clients. Still waiting for the NHS to give us a date for the OH checks - email chase up done. Awaiting meeting dates from Public Health to discuss further promotion and opportunities within Barts NHS Recruitment underway for PO1 Project Officer to support the programme. Still awaiting 3 DBS checks to come back. 	

Revenue		Capital	HRA
Ongoing	One Off		

Ref No.	Growth Bids Description	Directorate	Strategic Priority Area
MGRO D&R 7-17	Planning Enforcement	Place	2.1 An improved local environment
HRA Budget report	HRA funding set aside for ASB initiatives	Place	2.3 Less crime and anti-social behaviour
MGRO CLC 1-17	Investing in public realm to improve the local environment for residents	Place	2.1 An improved local environment
MGRO CLC 2-17	Improving the quality of living environment for our residents through re-deployment of enforcement officers	Place	2.3 Less crime and anti-social behaviour
MGRO CLC 3-17	Improving Air quality in Tower Hamlets	Place	2.1 An improved local environment
MGRO CLC 4-17	Incentivising better waste collection arrangements on housing estates	Place	2.1 An improved local environment
Place			

[illegible]

MGRO RES 1-17	Providing free Wi-Fi in Tower Hamlets for all	Resources	1.5 Reducing inequality and embracing diversity
MGRO RES 2-17	Tackling Poverty Fund - Tackling poverty in Tower Hamlets by creating a Welfare Support Scheme to support residents	Resources	1.4 More people living healthily and independently for longer

[illegible]

On 27th June 2017 Cabinet approved a two phased approach to securing free public wifi across the borough and improving connectivity.

Public link - <https://www.democracy.towerhamlets.gov.uk/documents/s107179/5%20Public%20Wifi%20to%20QAM.pdf>

On 11th July a procurement process was launched inviting Providers to bid to secure permission to attach their small cell and wifi technology to Council-owned street lighting and CCTV columns.

We will appoint A Provider by end of September and launch our first public wifi offer by March 2018.

The second phase of our programme will be taken forward in autumn 2017. But before we progress with Phase 2 we need to prepare an options paper and a value for money assessment and a business case for the Council's digital infrastructure Service and how this links with our Corporate IT development needs.

We will appoint a consultant to support this development work and set out the recommended way forward.

The scope of this consultancy role will be discussed with and include joint working with Corporate IT and CCTV etc.

These consultancy works and the survey of council fibre and ducting assets are funded by the Mayor Growth fund

At tackling poverty co-ordinator has been recruited and will be in post from mid-August.

The fund will include meeting the cost of a new Local Welfare Support Scheme and will also fund the current Crisis and Support Service which is estimated to cost in the region of £400k in 2017/18. New projects and initiatives are being developed to address poverty related issues for children and their families and older people and include working with Age UK and the Child Poverty Action Group. The projects and initiatives will be presented to the Mayor in Cabinet for consideration and approval from September 2017.

				Revenue				One Off				Capital				HRA			
				Ongoing															
Ref No.	Growth Bids Description	Directorate	Strategic Priority Area	2017-18 £000	2018-19 £000	2019-20 £000	TOTAL £000	2017-18 £000	2018-19 £000	2019-20 £000	TOTAL £000	2017-18 £000	2018-19 £000	2019-20 £000	TOTAL £000	2017-18 £000	2018-19 £000	2019-20 £000	TOTAL £000
Total Mayoral Priority Growth				2,526	-	-	2,526	5,632	5,600	5,374	16,605	4,950	3,150	3,000	11,100	536	536	486	1,558
Total Mayoral Priority Growth Bids (All Directorates)				2,526	-	-	2,526	5,632	5,600	5,374	16,605	4,950	3,150	3,000	11,100	536	536	486	1,558

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